THE CORPORATION OF THE

TOWNSHIP OF BROCK

IN THE REGIONAL MUNICIPALITY OF DURHAM

2020 OPERATING BUDGET

INDEX SHEET

Planning & Development -

SUMMARY SCHEDULES		PAGE #
SUMMART SCHEDULES		
2020 Operating Tax Levy Requirement		2
2020 Estimated Operating Revenues		3-4
Summary of 2020 Operating Expenditures		5
2020 User Charges Added to Tax Bills		6
2020 Debenture Schedule		7
Breakdown of Operating Transfers from Re	eserves / Reserve Funds	8
OPERATING EXPENDITURE BUDGETS BY DEP	<u>ARTMENT</u>	
General Administration -	Members of Council	9
General Administration -	Corporate Services	10-11
General Administration -	Public Buildings & Property	12-15
Protection to Persons & Property -	Fire Department	16-17
Protection to Persons & Property -	Health & Safety Committee	18
Protection to Persons & Property -	Building Department	19
Protection to Persons & Property -	Livestock Claims / Fenceviewers	20
Protection to Persons & Property -	Canine Control Department	21
Protection to Persons & Property -	By-Law Enforcement	22
Transportation Services -	Roads Department	23-29
Transportation Services -	Street Lights	30
Transportation Services -	Sidewalks	31
Transportation Services -	Parking Lots	32
Transportation Services -	Traffic Control	33
Environmental Services -	Garbage Collection	34
Health Services -	Beaverton-Thorah Health Centre	35
Health Services -	Cemeteries	36
Recreation & Cultural Services -	Parks Department	37-38
Recreation & Cultural Services -	Foster Hewitt Memorial Community Centre	39
Recreation & Cultural Services -	Rick MacLeish Memorial Community Centre	40
Recreation & Cultural Services -	Sunderland Memorial Arena	41
Recreation & Cultural Services -	Manilla /Wilfrid / Port Bolster Halls	42
Recreation & Cultural Services -	Grants to Organizations	43
Planning & Development -	Planning & Zoning	44
Planning & Development -	Tourism & Economic Development	45
Planning & Development -	Committee of Adjustment	46

Tile Drainage

47

THE CORPORATION OF THE TOWNSHIP OF BROCK 2020 OPERATING TAX LEVY REQUIREMENT

INCREASE IN OPERATING LEVY OVER THE PRIOR YEAR

	2019 BUDGET		2020 ESTIMATES
TOTAL ESTIMATED OPERATING EXPENDITURES (as per Page 4) LESS:	\$ 11,763,640	\$	13,191,626
TOTAL GOVERNMENT GRANTS - OPERATING (as per Page 2)	(1,505,005)		(1,476,074)
TOTAL USER FEES & OTHER REVENUES (as per Page 2)	(1,783,580)		(2,799,290)
TOTAL TRANSFERS FROM RESERVES/TRUSTS (as per Page 3)	(349,340)		(376,600)
TOTAL PAYMENTS-IN-LIEU OF TAXATION (as per Page 3)	(291,000)		(303,000)
TOTAL OTHER TAXATION REVENUE (as per Page 3)	(383,711)		(355,726)
TOTAL OPERATING TAX LEVY REQUIRED	\$ 7,451,004	<u>\$</u>	7,880,936

<u>5.77</u>%

THE CORPORATION OF THE TOWNSHIP OF BROCK 2020 ESTIMATED OPERATING FINANCING

	2017 ACTUAL	2018 ACTUAL		2019 ACTUAL		2019 BUDGET		2020 ESTIMATES
GOVERNMENT GRANTS								
Ontario Municipal Partnership Ft \$	895,200	\$ 895,600	\$	870,000	\$	895,600	\$	877,400
Aggregate Resources Act (MNR	66,723	68,636		177,387		130,000		175,000
Wage Subsidy - Summer Studen	11,970	17,273		19,600		7,500		10,000
Federal Gas Tax Revenues	350,907	361,222		721,124		353,174		353,174
Grant-Specific Purposes	30,770	60,960		62,345		97,981		50,000
Livestock Claims Recovered	5,036	18,905		5,458		15,750		10,500
Region Special Events	<u> </u>	 3,000		5,000		5,000		
	1,360,606	 1,425,596	_	1,860,914	_	1,505,005	_	1,476,074
USER FEES & OTHER REVENUES								
Canine Control Department	25,565	23,668		26,745		30,780		21,300
Building Department	527,130	337,557		507,961		301,000		379,500
Municipal Rents	61,583	63,856		61,646		64,800		81,500
Beaverton Health Centre	95,331	111,958		124,596		110,000		121,700
Interest & Penalties on Taxes	302,239	317,027		357,738		305,000		325,000
Road Revenue	70,540	84,626		94,372		90,000		90,000
Small Craft Harbour Revenue	23,686	23,386		23,240		23,000		25,000
Administration Fees	10,188	195		2,746		7,500		8,000
Tax Certificates/Charges	51,078	45,255		54,091		50,000		55,000
Parking Violations	1,706	1,432		4,455		1,500		6,000
Lotteries / Licenses	11,834	9,730		12,748		9,250		15,700
Miscellaneous Revenue	175,293	32,013		28,345		32,200		40,400
Committee of Adjustment	9,735	4,540		4,375		4,950		5,940
Investment Income	59,818	104,083		84,216		90,000		100,000
P.O.A. Revenues	7,493	8,138		1,069		10,000		2,000
Donations	41,981	15,232		17,093		14,100		12,750
Planning Fees	26,098	19,529		27,495		25,000		25,000
Septic Charge Back	20,060	31,620		27,710		25,500		30,000
Fire Department Revenue	42,836	44,874		49,013		35,000		40,000
EMS Leasing Revenue	13,608	1,920		-		_		_
Golf Tournament Revenue	27,912	32,038		29,907		27,500		27,500
Land/Property Sales	-	40,259		61,000		95,000		_
Youth Camp Revenue	55,405	57,890		53,890		55,000		53,000
Foster Hewitt Memorial Commu	94,991	90,266		86,541		104,150		90,000
Rick MacLeish Memorial Comm	99,059	84,360		79,555		112,550		85,000
Sunderland Memorial Arena	155,186	147,628		142,967		153,800		150,000
Burn Permits	6,155	5,910		5,660		6,000		9,000
Debenture Proceeds								1,000,000
	2,016,510	 1,738,990				1,783,580		2,799,290

THE CORPORATION OF THE TOWNSHIP OF BROCK 2020 ESTIMATED OPERATING FINANCING

	<u>2017</u> <u>ACTUAL</u>	2018 ACTUAL	2019 ACTUAL	2019 BUDGET	2020 ESTIMATES
TRANSFERS FROM RESERVES/RESER	VE FUNDS				
Transfers from Reserves	28,443	75,890	60,300	129,000	187,400
Transfers from Reserve Funds	100,000	100,000	152,889	220,340	182,700
Transfers from Trust					6,500
-	128,443	175,890	213,189	349,340	376,600
PAYMENTS-IN-LIEU OF TAXATION					
Federal Government	16,953	16,951	8,229	17,000	17,000
Railway Rights-of-Way	28,153	28,154	28,767	28,000	28,000
Provincial Government	165,137	171,561	185,424	163,000	175,000
Regional & Municipal Governm	82,760	82,760	80,482	83,000	83,000
-	293,003	299,426	302,902	291,000	303,000
OTHER TAXATION REVENUE					
Supplementary Taxes	68,889	273,072	159,975	200,000	150,000
Rural Streetlighting Charges	61,575	40,428	40,428	53,250	136,575
Urban Streetlighting Charges	136,063	164,511	133,939	120,950	61,325
Tile Drainage Charges	10,869	9,511	9,511	9,511	7,826
- -	277,396	487,522	343,853	383,711	355,726
TAX LEVY - OPERATING PORTION	6,578,906	7,288,730	8,372,243	7,451,004	7,880,936
TOTAL OPERATING FINANCING	\$ 10,654,864	\$ 11,416,154	\$ 13,062,275	\$ 11,763,640	\$ 13,191,626

THE CORPORATION OF THE TOWNSHIP OF BROCK 2020 ESTIMATES OF OPERATING EXPENDITURES

	<u>2017</u> <u>ACTUAL</u>	<u>2018</u> <u>ACTUAL</u>	<u>2019</u> <u>ACTUAL</u>	<u>2019</u> <u>BUDGET</u>	2020 ESTIMATES
GENERAL ADMINISTRATION					
Members of Council	\$ 226,890	\$ 245,612	\$ 300,384	\$ 304,300	\$ 302,250
Corporate Services	1,517,624	1,591,585	1,613,198	1,780,200	2,098,650
Public Buildings & Property	504,300	518,206	479,774	545,325	578,050
-	2,248,814	2,355,403	2,393,356	2,629,825	2,978,950
PROTECTION TO PERSONS & PRO	<u>PERTY</u>				
Fire Department	1,068,484	1,458,004	1,409,583	1,518,205	2,374,746
Health & Safety Department	6,207	13,396	7,905	17,000	25,500
Building Department	501,766	339,070	485,244	353,840	409,500
Canine Control Department	180,768	185,868	232,916	222,425	260,825
By-Law Enforcement Departmen	62,766	79,627	116,117	140,339	95,650
Livestock Claims & Fenceviewer		19,892	6,067	18,950	13,550
	1,825,962	2,095,857	2,257,832	2,270,759	3,179,771
TRANSPORTATION SERVICES					
Roads Department	2,943,313	3,541,766	4,335,201	3,508,524	3,642,474
Street Lighting	184,542	210,456	222,463	200,200	237,400
Sidewalks	94,538	102,715	104,004	103,050	106,200
Parking Lots	73,053	50,756	78,074	62,000	58,500
Traffic Control	69,031	70,227	70,956	70,300	71,550
	3,364,477	3,975,920	4,810,698	3,944,074	4,116,124
ENVIRONMENTAL SERVICES					
Garbage Collection	35,581	54,472	50,979	51,550	54,000
HEALTH SERVICES					
Beaverton-Thorah Health Centre	121,842	119,760	106,751	121,550	118,900
Cemeteries	5,457	14,858	13,980	26,300	24,500
	127,299	134,618	120,731	147,850	143,400
RECREATION & CULTURAL SERVIC	ES				
Parks Department	484,489	573,881	597,029	605,050	596,950
Foster Hewitt Memorial Commu	369,017	380,169	390,663	409,400	411,900
Rick MacLeish Memorial Comm	341,578	364,321	373,978	367,400	380,200
Sunderland Memorial Arena	377,295	410,758	398,432	411,935	420,850
Manilla/Wilfrid/Port Bolster Halls	18,074	21,666	31,294	31,350	27,000
Grants to Organizations	521,034	579,413	576,639	578,091	691,805
G	2,111,487	2,330,208	2,368,035	2,403,226	2,528,705
PLANNING & DEVELOPMENT					
Planning Department	33,246	37,588	194,137	205,945	94,100
Tourism & Economic Developme	83,665	71,983	45,502	97,250	85,250
Committee of Adjustment	4,392	1,606	1,724	3,650	3,500
Tile Drainage	10,869	9,511	9,511	9,511	7,826
S	132,172	120,688	250,874	316,356	190,676
TOTAL OPERATING EXPENDITURE	\$ 9,845,792	\$ 11,067,167	\$ 12,252,505	\$ 11,763,640	\$ 13,191,626

THE CORPORATION OF THE TOWNSHIP OF BROCK 2020 USER CHARGES ADDED TO TAX BILLS

	2018 ACTUAL	<u>2019</u> <u>ACTUAL</u>	2019 BUDGET	2020 ESTIMATES
STREETLIGHTING CHARGES				
<u>URBAN</u>				
HYDRO COSTS MAINTENANCE & REPAIR COSTS	81,861 48,756	85,145 48,680	80,000 40,950	90,000 46,575
TOTAL COSTS - URBAN STREETLIGHTS	130,617	133,825	120,950	136,575
RURAL				
HYDRO COSTS MAINTENANCE & REPAIR COSTS	40,325 16,252	44,678 16,227	39,600 13,650	45,800 15,525
TOTAL COSTS - RURAL STREETLIGHTS	56,577	60,905	53,250	61,325
TILE DRAINAGE CHARGES				
TILE DRAIN LOAN CHARGES ADDED TO TAX BILLS	9,511	9,511	9,511	7,826

THE CORPORATION OF THE TOWNSHIP OF BROCK 2020 SCHEDULE OF DEBENTURE PAYMENTS

	PRINCIPAL	INTEREST	TOTAL
<u>BY-LAW</u> <u>#</u>			
48-2010 Sunderland Fire Hall (2010-2030)	1,006,690	39,764	1,046,454
	\$ 1,006,690	\$ 39,764	\$ 1,046,454

THE CORPORATION OF THE TOWNSHIP OF BROCK BREAKDOWN OF OPERATING TRANSFERS FROM RESERVES/RESERVE FUNDS/TRUST FUNDS

AMOUNT

<u>RESERVES</u>	DEPARTMENT	
Transfer from Rate Stabilization Reserve	Fire	8,000
Transfer from Rate Stabilization Reserve	Clerks	70,900
Transfer from Rate Stabilization Reserve	Parks	5,000
Transfer from Library Rate Stabilization Reserve	Parks	50,000
Transfer from Planning Reserve (CIP)	Tourism	15,000
Transfer from Committed Projects Reserve	Parks	38,500
TOTAL TRANSFERS FROM RESERVES		187,400
RESERVE FUNDS		
Transfer from Capital R/F-Modernization		47,200
Transfer from Capital R/F-PB	Halls	2,500
Transfer from Capital R/F-Fire Equipment	Fire	7,000
Transfer from Development Charges R/F	Planning	30,000
Transfer from Capital R/F-Admin Equip		6,000
Transfer From Brock Hydro Sale R/F	Roads	90,000
TOTAL TRANSFERS FROM RESERVE FUNDS		182,700
<u>TRUSTS</u>		
Transfer from Sick & Injured Animal Trust	Canine	\$ 6,500
TOTAL TRANSFERS FROM TRUSTS		6,500
TOTAL TRANSFERS		\$ 376,600

GENERAL GOVERNMENT MEMBERS OF COUNCIL

<u></u>	<u>2017</u> <u>ACTUAL</u>	2018 ACTUAL	2019 ACTUAL	2019 BUDGET	2020 ESTIMATES
OPERATING EXPENDITURES					
Salaries & Employee Benefits	199,205	206,232	255,194	256,400	252,750
Other	2,717	4,138	7,847	3,000	6,500
Telephone	423	138	2,197	3,000	2,000
Mileage	532	112	1,182	1,000	1,000
Conference / Education Semina Committee Expenses	8,399	4,745	18,516	25,000	20,000 2,000
Equipment Repair & Software Up	4,000	15,986	_	_	_,,,,,
Transfer to Capital R/F-Admin ec	-	-	-	-	2,000
Councilor Severance	11,614	14,261	15,448	15,900	16,000
TOTAL OPERATING EXPENDITUE \$	226,890	\$ 245,612	\$ 300,384	\$ 304,300	\$ 302,250
OPERATING REVENUES					
Transfer from Committed Projec	-	4,000	-	-	
TOTAL OPERATING REVENUES _					
_	-	4,000		-	
NET OPERATING BUDGET					
<u>ş</u>	226,890	\$ 241,612	\$ 300,384	\$ 304,300	\$ 302,250

GENERAL GOVERNMENT

CORPORATE SERVICES - CAO, CLERK & TREASURY DEPARTMENTS

CORPORATE SERVICES - CAO, CLERI	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2019</u>	<u>2020</u>
	<u>ACTUAL</u>	<u>ACTUAL</u>	<u>ACTUAL</u>	BUDGET	ESTIMATES
OPERATING EXPENDITURES					
Salaries & Employee Benefits	837,923	832,796	905,633	1,024,100	1,173,350
Office Supplies	30,299	32,013	29,357	30,000	30,000
Bill Preparation & Supplies	3,830	4,608	1,953	4,400	4,400
Postage & Courier	18,019	21,485	21,527	23,100	23,000
Advertising	3,817	7,107	16,675	4,300	25,000
Other	7,195	11,219	12,146	11,000	14,000
Telephone (Cell)	1,794	1,649	5,198	2,200	4,050
After Hours Answering Service	3,227	4,238	3,981	4,000	4,000
Internet Connectivity	1,501	1,404	1,408	1,800	1,800
Election Costs	-	67,067	475	-	-
Legal Fees & Expenses	35,358	63,319	46,680	61,600	45,100
Special Legal-integrity commissi	-	-	-	-	15,000
Audit Fees	39,522	41,326	37,488	43,000	43,000
Consultants	28,905	34,095	34,805	60,500	79,400
Consulting - Pay Equity Review	-	-	-	-	25,000
Consulting - Organizational Review					50,000
Insurance	185,245	206,317	205,543	200,000	200,000
Mileage	9,059	9,479	6,668	10,100	14,100
Memberships - Professional Asso	8,611	8,869	9,381	9,450	12,650
Conference / Education Semina	11,977	10,783	6,860	12,500	21,500
Staff Training-Internal	-	-	-	-	5,000
Office Equipment Lease	5,300	5,487	8,500	8,200	14,300
Office Equip - R&M, Software Lic	24,642	29,346	30,227	28,000	72,000
Computer Network Maint/Upgra	46,281	47,159	48,738	49,700	48,000
Website / Email Maintenance	10,200	10,145	18,689	15,000	23,000
Shredding Services	147	845	369	150	500
Bank Charges	20,772	21,764	21,847	23,100	24,000
Ontario Disabilities Act	645	758	1,203	2,000	2,000
Volunteer Appreciation Evening	-	1,684	-	-	-
Sustainability Plan Implementati	1,254	-	3,053	3,000	500
Computer Hardware Upgrades	1,651	2,615	-	-	-
Property Tax Write Off	(8,580)	69,508	68,194	80,000	80,000
Low-Income Seniors Tax Rebate	19,250	19,500	21,600	24,000	24,000
Transfer to Reserve Fund-Insuran	129,780	-	-	-	-
Transfer to Reserve Fund -Post Er	25,000	25,000	25,000	25,000	-
Transfer to Reserve -Election	15,000	-	20,000	20,000	20,000
Transfer to Reserve Fund-Moderniza	tion		-		
TOTAL OPERATING EXPENDITUE \$	1,517,624	\$ 1,591,585	\$ 1,613,198	\$ 1,780,200	\$ 2,098,650

GENERAL GOVERNMENT

CORPORATE SERVICES - CAO, CLERK & TREASURY DEPARTMENTS

	2017 ACTUAL	<u>2018</u> ACTUAL	<u>2019</u> ACTUAL	<u>2019</u> Budget	<u>2020</u> ESTIMATES
OPERATING REVENUES					
Administration Fees	10,188	195	2,746	7,500	8,000
Advertising Revenue	10,100	175	2,154	7,000	5,000
Downtown RED Program Fundin	_	_	2,104	25,825	-
Fireworks Permit	814	610	675	750	700
Grants - Organization Review	-	-	-	700	50,000
Interest & Penalties on Taxes	302,239	317.027	357,738	305,000	325,000
Investment Income	59,818	104,083	84,216	90,000	100,000
Land/Property Sales	-	40,259	61,000	95,000	-
Miscellaneous Revenue	152,952	1,800	7,831	15,000	10,000
User Fees - Treasury	51,078	45,255	54,091	50,000	55,000
User Fees-Clerks	11,020	9,120	12,073	8,500	15,000
Transfer from Capital R/F-Moder	-	_	-	-	47,200
Transfer from Election Reserve	_	47,750	_	_	-
Transfer from Legal Fees Reserve	-	-	34,800	52,000	-
Transfer from Rate Stabilization F	-	-	14,500	35,000	70,900
TOTAL OPERATING REVENUES					
	588,109	566,099	631,824	684,575	686,800
NET OPERATING BUDGET					
	\$ 929,515	\$ 1,025,487	\$ 981,374	\$ 1,095,625	\$ 1,411,850

	2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	<u>2019</u> <u>BUDGET</u>	2020 ESTIMATES
OPERATING EXPENDITURES					
GENERAL					
Salaries & Employee Benefits	43,703	72,764	80,412	95,600	143,100
Other	-	-	-	25	-
Telephone	183	642	734	750	700
Consultants	-	-	3,674	4,000	-
Mileage	793	2,034	1,042	1,600	1,500
Machine Rental (Internal)	9,360	18,541	5,207	16,500	10,000
Machine Rental (External) - Tree	-	296	-	4,000	3,000
Repairs	25,079	10,881	10,301	15,000	15,000
Hydro	292	278	271	300	300
ACBM Facilities Management/S	-	3,918	3,918	3,900	4,000
Tree Planting Program	1,211	-	-	1,000	5,000
Transfer to Capital R/F	200,000	200,000	150,000	150,000	150,000
TOTAL OPERATING EXPENDITUE _	280,621	309,354	255,559	292,675	332,600
BEAVERTON TOWN HALL					
Salaries	9,032	6,226	8,673	8,000	8,000
Telephones	2,413	2,630	2,557	2,600	2,700
Consultants	1,083	306	-	225	-
Mat Rentals	2,318	3,472	3,980	2,500	3,500
Repairs	32,982	10,712	9,990	25,000	20,000
Heat	6,594	6,138	6,640	9,000	8,000
Hydro	5,765	4,308	5,837	5,900	5,900
Water & Sewers	710	695	655	750	750
Property Taxes	2,207	1,160	1,178	1,200	1,200
Custodian	-	-	-	-	5,000
TOTAL OPERATING EXPENDITUF	63,104	35,647	39,510	55,175	55,050

	2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2019 BUDGET	2020 ESTIMATES
CANNINGTON TOWN HALL					
Salaries	_	122	1,458	_	-
Heat	1,100	1,478	1,492	1,900	1,800
Hydro	3,695	3,124	3,452	3,000	3,100
Repairs	720	-	892	1,500	1,500
TOTAL OPERATING EXPENDITUE _	5,515	4,724	7,294	6,400	6,400
CANNINGTON CURLING CLUB BUIL	<u>DING</u>				
Other	-	5,746	-	-	-
Repairs	426	352	6	5,000	5,000
Heat	-	936	1,569	2,000	2,000
Hydro	-	1,410	2,787	4,000	3,000
Water & Sewers	-	726	304	1,000	1,000
_	<u> </u>	<u> </u>	<u> </u>	<u>-</u>	_
-	426	9,170	4,666	12,000	11,000
SUNDERLAND TOWN HALL					
Salaries	7,742	7,029	703	8,000	-
Other-Telephone	806	867	867	800	900
Consultant	474	306	-	100	
Mat Rentals	964	1,451	1,399	1,000	1,300
Repairs	5,174	9,126	13,691	12,000	12,000
Heat	3,468	3,279	4,486	4,000	4,000
Hydro	2,779	2,566	1,966	2,800	2,500
Water & Sewers	546	559	661	500	600
Custodian	-	-	4,395	-	5,000
TOTAL OPERATING EXPENDITUR _	21,953	25,183	28,168	29,200	26,300

	<u>2017</u> <u>ACTUAL</u>	2018 ACTUAL	2019 ACTUAL	<u>2019</u> <u>BUDGET</u>	2020 ESTIMATES
ADMINISTRATION BUILDING					
Salaries	24,787	22,639	14,165	24,000	-
Telephone	15,155	15,380	22,019	15,000	18,000
Consultant	200	-		75	-
Mat Rental	2,827	2,570	3,011	2,400	2,800
Machine Rental - Internal	53	-	· -	200	
Maintenance Supplies	293	-	219	1,100	1,000
Repairs	33,640	35,228	15,630	33,000	30,000
Service Contract Fees	11,569	10,358	9,487	11,300	11,000
Custodian	-	-	15,478	10,000	30,000
Heat	6,642	3,526	7,883	4,700	5,500
Hydro	16,287	13,794	14,579	17,000	15,000
Water & Sewers	1,458	1,386	1,629	1,800	1,800
TOTAL OPERATING EXPENDITUF _	112,911	104,881	104,100	120,575	115,100
SUNDERLAND HISTORICAL BUILDING	<u> </u>			_	
Repairs	1,812	3,209	1,894	2,500	2,500
TOTAL OPERATING EXPENDITUR _	1,812	3,209	1,894	2,500	2,500
PLANT WATERING PROGRAM					
Salaries	6,841	12,748	11,270	12,000	13,500
Materials	5,054	3,762	5,624	4,800	5,600
Machine Rental - Internal	6,063	9,528	21,689	10,000	10,000
TOTAL OPERATING EXPENDITUR _	17,958	26,038	38,583	26,800	29,100
TOTAL OPERATING EXPENDITUF _	504,300	518,206	479,774	545,325	578,050

	<u>2017</u> <u>ACTUAL</u>	<u>2018</u> <u>ACTUAL</u>	<u>2019</u> <u>ACTUAL</u>	<u>2019</u> <u>BUDGET</u>	<u>2020</u> ESTIMATES
OPERATING REVENUES					
<u>User Fees</u>					
Rent Beaverton Town Hall	24,736	24,333	25,122	29,000	28,000
Rent Sunderland Town Hall	5,860	5,260	4,332	4,000	4,000
Rent Administration Building	12,755	12,946	13,348	12,500	13,500
Rent Cannington Curling Club					16,500
Rent Misc. Parking	132	363	136	600	600
Rent Sunderland Patrol Yard	3,696	3,740	3,856	3,800	3,900
Rent Cannington Garage	3,332	3,404	3,488	3,400	3,500
Rent Boathouse	2,524	2,570	2,616	3,000	3,000
Total Municipal Rents	53,035	52,616	52,898	56,300	73,000
Donation	40,438	13,124	14,333	12,000	10,000
Grants - Upgrades	600	8,614	-	-	-
TOTAL OPERATING REVENUES	94,073	74,354	67,231	68,300	83,000
NET OPERATING BUDGET	\$ 410,227	\$ 443,852	\$ 412,543	\$ 477,025	\$ 495,050

PROTECTION TO PERSONS & PROPERTY FIRE DEPARTMENT

FIRE DEPARTMENT	2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2019 BUDGET	2020 ESTIMATES
OPERATING EXPENDITURES					
Salaries & Employee Benefits	252,926	260,761	270,945	268,050	269,650
Payments on Debentures	112,325	112,913	113,355	113,355	1,046,454
Courier	17	-	-	100	-
Advertising	182	101	232	1,000	-
Other	47,592	2,706	1,002	1,500	1,000
Agreements	11,587	26,956	16,154	25,000	38,600
Radio Agreements	47,356	47,680	52,540	49,000	58,442
Telephones	1,959	2,442	2,429	2,400	2,400
Consulting	3,938	-	32,119	35,000	-
Insurance	8,553	9,859	13,992	14,000	15,100
Mileage	29	-	171	200	200
Vehicle-Gas & Oil	8,836	8,968	7,153	10,000	9,000
Memberships - Professional Asso	1,133	1,651	1,568	2,000	1,700
Conference / Education Semina	3,145	3,766	2,676	4,000	4,000
Uniforms	5,730	20,642	5,547	7,000	7,000
Protective Clothing	9,052	23,061	37,843	39,000	39,000
Firefighter Medicals	1,504	575	2,947	4,000	4,000
Equipment - Repairs/Maintenan	82,016	185,391	109,776	139,500	126,000
Training (Fire)	30,252	27,128	13,913	22,000	25,000
Public Fire Education	3,916	2,060	3,615	5,000	4,000
Public Fire Prevention	4,605	2,490	2,482	5,000	4,000
Public Access Defibrillation Prog	1,356	1,082	-	1,000	1,000
Brock Emergency Plan	-	889	319	1,000	1,000
Transfers-Fire Equipment R/F	100,000	350,000	320,500	320,500	300,000
Station #1 (Sund) Operating Exp	101,127	94,322	120,882	121,400	135,000
Station #2 (Cann) Operating Exp	95,510	107,668	128,576	146,100	125,200
Station #3 (Beav) Operating Exp	133,838	164,893	148,847	181,100	157,000
TOTAL OPERATING EXPENDITUR _	1,068,484	1,458,004	1,409,583	1,518,205	2,374,746
OPERATING REVENUES					
User Fees - Fire Revenue	42,836	44,874	49,013	35,000	40,000
Debenture Proceeds	-	-	-		1,000,000
Burn Permits	6,155	5,910	5,660	6,000	9,000
Transfer from Capital R/F-Fire Mc	1,443	1,509	-	-	7,000
Transfer from Rate Stabilization F	-	-	5,000	5,000	8,000
Transfer from DC R/F-Fire	-	-	22,889	35,000	-
Lease Agreement -EMS	13,608	1,920			
TOTAL OPERATING REVENUES _	64,042	54,213	82,562	81,000	1,064,000
NET OPERATING BUDGET \$	1,004,442	\$ 1,403,791	\$ 1,327,021	\$ 1,437,205	\$ 1,310,746

PROTECTION TO PERSONS & PROPERTY FIRE DEPARTMENT

FIRE DEPARIMENT	2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2019 BUDGET	2020 ESTIMATES
HALL #81 Sunderland OPERATING EXPENDITURES					
Salaries & Employee Benefits	87,176	80,622	104,647	106,400	110,400
Telephone	2,200	2,294	2,630	2,400	2,400
Gas & Oil	2,181	2,334	2,963	3,100	3,000
Building Maintenance	340	1,048	1,624	1,000	10,000
Heat	4,258	4,337	5,275	4,000	4,700
Hydro	4,560	3,231	3,391	4,000	4,000
Water & Sewers	412	456	352	500	500
TOTAL OPERATING EXPENDITUF _	101,127	94,322	120,882	121,400	135,000
HALL #82 Cannington					
OPERATING EXPENDITURES					
Salaries & Employee Benefits	83,859	95,735	96,511	114,000	107,100
Telephone	1,589	1,677	1,781	1,800	1,800
Gas & Oil	2,042	2,380	2,432	4,000	4,000
Building Maintenance	727	763	20,275	20,000	5,000
Hydro	7,013	6,816	7,090	6,000	7,000
Water & Sewers	280	297	487	300	300
TOTAL OPERATING EXPENDITUR _	95,510	107,668	128,576	146,100	125,200
HALL #83 Beaverton OPERATING EXPENDITURES					
Salaries & Employee Benefits	123,427	133,853	131,337	157,200	139,100
Telephone	1,858	1,852	2,002	2,000	2,000
Gas & Oil	2,511	3,015	2,459	4,000	4,000
Building Maintenance	375	20,264	7,252	10,000	5,000
Heat	3,296	3,512	3,461	5,000	4,000
Hydro	1,963	1,889	1,889	2,500	2,500
Water & Sewers	408	508	447	400	400
TOTAL OPERATING EXPENDITUF _	133,838	164,893	148,847	181,100	157,000

PROTECTION TO PERSONS & PROPERTY HEALTH & SAFETY COMMITTEE

		2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2019 BUDGET	2020 ESTIMATES
OPERATING EXPENDITURES						
Salaries	\$	4,202	\$ 11,698	\$ 5,377	\$ 15,000	\$ 15,000
Other		948	3	240	500	2,000
Mileage		-	-	-	-	500
Certification / Training Expense:	5	1,057	1,695	2,288	1,500	8,000
					-	
TOTAL OPERATING EXPENDITU	; <u>\$</u>	6,207	\$ 13,396	\$ 7,905	\$ 17,000	\$ 25,500

PROTECTION TO PERSONS & PROPERTY BUILDING DEPARTMENT

	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2019</u>	<u>2020</u>
	ACTUAL	ACTUAL	ACTUAL	BUDGET	<u>ESTIMATES</u>
OPERATING EXPENDITURES					
Salaries & Employee Benefits	305,039	317,623	288,051	329,400	328,900
Other	350	517	970	500	1,000
Telephone	872	665	2,143	1,000	1,000
Legal Fees & Expenses	2,500	1,000	-	2,000	2,000
Consultants	-	-	-	1,000	23,700
Gas & Oil	1,957	2,337	2,092	2,000	3,000
License	120	120	-	240	500
Mileage	2,784	2,349	1,433	2,000	500
Memberships - Professional Asso	1,234	1,424	651	1,500	2,000
Conference / Education Semina	1,801	1,257	661	2,000	4,000
Safety Equipment & Boots	132	-	114	200	400
Office Equip - Repairs/Maint/Lic	6,003	5,597	3,053	6,000	6,000
Repairs / Maintenance	144	1,181	1,076	1,000	1,500
Septic Reinspection Charges					30,000
Transfer to Capital R/F	178,830	5,000	185,000	5,000	5,000
TOTAL OPERATING EXPENDITUR _	501,766	339,070	485,244	353,840	409,500
OPERATING REVENUES					
User Fees - Building Fees	527,130	337,557	507,961	301,000	379,500
Septic Reinspection Charge Back					30,000
Transfer from Reserve Fund	-	-	-	52,840	-
TOTAL OPERATING REVENUES	527,130	337,557	507,961	353,840	409,500
NET OPERATING BUDGET \$	(25,364)	3 1,513	\$ (22,717) <u>\$</u>	<u>-</u>	<u>\$</u> _

PROTECTION TO PERSONS & PROPERTY LIVESTOCK CLAIMS / FENCEVIEWERS

LIVESTOCK CLAIMS / TENCEVIEW	2017 ACTUAL	<u>2018</u> <u>ACTUAL</u>	2019 ACTUAL	<u>2019</u> <u>BUDGET</u>	2020 ESTIMATES
OPERATING EXPENDITURES					
<u>FENCEVIEWERS</u>					
Office Supplies	-		-	50	50
Other	-		-	300	200
Contract Fees	-		-	1,000	1,000
TOTAL OPERATING EXPENDITUR				1,350	1,250
LIVESTOCK CLAIMS					
Other	\$ -	\$	- \$ -	\$ 200	\$ 150
Mileage	227	337	7 176	400	350
Contract Fees	1,098	1,580	793	2,000	1,800
Livestock Claims Paid	4,646	17,975	5,098	15,000	10,000
TOTAL OPERATING EXPENDITUE	5,971	19,892	6,067	17,600	12,300
TOTAL OVERALL OPERATING EX	\$ 5,971	\$ 19,892	\$ 6,067	\$ 18,950	\$ 13,550
OPERATING REVENUES					
Livestock Claims Recovered from	4,646	17,975	5,098	15,000	10,000
Livestock Claims - Administration	·	930			500
TOTAL OPERATING REVENUES	5,036	18,905	5,458	15,750	10,500
NET OPERATING BUDGET	\$ 935	\$ 987	\$ 609	\$ 3,200	\$ 3,050

PROTECTION TO PERSONS & PROPERTY CANINE CONTROL DEPARTMENT

CANINE CONTROL DEPARTMENT	2017 ACTUAL	<u>2018</u> <u>ACTUAL</u>	2019 ACTUAL	2019 BUDGET	2020 ESTIMATES
OPERATING EXPENDITURES					
Salaries & Employee Benefits	123,263	132,825	172,009	170,750	200,750
Other	-	207	47	200	200
Telephone & Internet charges	2,969	2,525	3,723	2,500	3,600
Supplies (Dog Tags)	294	440	1,096	400	500
Legal Fees & Expenses	2,500	2,000	-	1,000	1,000
Mileage	2,907	2,751	2,554	2,000	2,000
Gas & Oil	5,126	5,972	5,708	7,000	6,500
License	-	240	120	225	225
Memberships - Professional Asso	189	254	17	150	150
Clothing Allowance	392	640	460	600	600
Repairs	7,915	1,563	1,308	1,500	3,000
Building Expenses	2,944	2,274	5,021	2,200	2,650
Cleaning Supplies	49	2,129	2,176	2,000	2,500
Heat	1,901	1,796	2,266	3,000	2,800
Hydro	4,914	4,799	4,261	5,700	5,000
Water & Sewers	211	222	225	200	200
Pound Supplies	3,814	3,518	5,729	4,000	5,500
Commission on Sale of Tags	716	231	134	800	150
Disposals	285	708	1,035	700	1,000
Sick & Injured Animals-Optional	11,168	8,211	9,720	6,000	6,500
Wildlife Disposals	140	798	772	1,000	1,000
Vaccinations & Medications	4,071	6,765	9,535	5,500	10,000
Transfer to Capital R/F	5,000	5,000	5,000	5,000	5,000
TOTAL OPERATING EXPENDITUR _	180,768	185,868	232,916	222,425	260,825
OPERATING REVENUES					
Users Fees - Canine Control	25,565	23,668	26,745	30,780	21,300
Transfer from Sick & Injured Anim	5,000	8,200	6,000	6,000	6,500
TOTAL OPERATING REVENUES	30,565	31,868	32,745	36,780	27,800
NET OPERATING BUDGET \$	150,203	<u> 154,000</u>	\$ 200,171	\$ 185,645	\$ 233,025

PROTECTION TO PERSONS & PROPERTY

BY-LAW ENFORCEMENT

	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2019</u>	<u>2020</u>	
	ACTUAL	ACTUAL	ACTUAL	BUDGET	<u>ESTIMATES</u>	
OPERATING EXPENDITURES						
Salaries & Employee Benefits	53,172	70,614	107,595	130,239	85,750	
Other	121	77	-	150	200	
Telephone	1,882	1,580	3,056	2,200	2,200	
Supplies (Parking Tickets)	-	762	-	250	400	
Legal Fees & Expenses	4,000	3,000	891	2,000	1,500	
Mileage	3,204	3,242	3,458	4,000	4,000	
Memberships - Professional Asso	-	67	68	150	150	
Conference / Education Semina	-	-	-	250	350	
Clothing	387	285	1,049	1,100	1,100	
TOTAL OPERATING EXPENDITUR _	62,766	79,627	116,117	140,339	95,650	
OPERATING REVENUES						
Users Fees - Parking Violations AMP System	1,706	1,432	4,455	1,500	5,000 1,000	
P.O.A. Revenues	7,493	8,138	1,069	10,000	2,000	
TOTAL OPERATING REVENUES _	9,199	9,570	5,524	11,500	8,000	
NET OPERATING BUDGET \$	53,567	\$ 70,057	\$ 110,593	\$ 128,839	\$ 87,650	

	2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2019 BUDGET	2020 ESTIMATES
BRIDGE AND CULVERT MAINTEN/ \$	26,154	\$ 56,799	\$ 62,071	\$ 57,200	\$ 67,000
ROADSIDE MAINTENANCE					
Grass Mowing & Weed Spraying	24,182	19,831	16,254	32,300	42,300
Brushing, Tree Trimming	79,655	142,228	154,748	120,100	135,000
Ditching	88,082	157,467	247,958	144,100	174,000
Catch Basins, Curbs and Gutters	19,628	20,645	14,494	24,500	28,500
Storm Drains	7	2,498	-	6,000	2,500
Debris / Litter Pick-Up	11,127	10,015	10,422	10,500	10,500
TOTAL ROADSIDE MAINTENAN(222,681	352,684	443,876	337,500	392,800
HARDTOP MAINTENANCE					
Patching and Spray Patching	130,194	144,923	123,117	148,500	161,500
Sweeping, Flushing, Cleaning	47,208	52,003	45,698	53,000	47,000
Shoulder Maintenance	25,481	42,793	41,765	38,000	50,000
TOTAL HARDTOP MAINTENANC	202,883	239,719	210,580	239,500	258,500
LOOSE TOP MAINTENANCE					
Grading & Scarifying	145,020	186,558	282,929	195,600	195,100
Dust Layer	162,766	158,588	162,367	180,000	160,000
Prime or Priming		-			
TOTAL LOOSE TOP MAINTENAN	307,786	345,146	445,296	375,600	355,100
WINTER CONTROL					
Snow Plowing / Sanding	426,001	559,345	679,559	512,000	537,000
Snow Fence / Culvert Thawing	6,472	8,449	22,690	11,000	14,000
Winter Stand-By Patrol	37,427	49,096	47,561	44,500	44,500
TOTAL WINTER CONTROL	469,900	616,890	749,810	567,500	595,500
SAFETY DEVICES	70,300	108,686	86,077	97,300	96,500
ON-CALL PATROL	27,656	33,058	29,814	31,000	31,000
MAINTENANCE OVERHEAD	1,615,953	1,788,784	2,307,677	1,802,924	1,846,074
TOTAL OPERATING EXPENDITUR	2,943,313	3,541,766	4,335,201	3,508,524	3,642,474
OPERATING REVENUES					
Gov't Grants - Aggregate Resou	66,723	68,636	177,387	130,000	175,000
Gov't Grants - Federal Gas Tax	350,907	361,222	721,124	353,174	353,174
Transfer from Capital Reserve	-	14,431	-	-	-
Transfer From Brock Hydro Sale F	100,000	100,000	100,000	100,000	90,000
User Fees - Road Revenue	70,540	84,626	94,372	90,000	90,000
TOTAL OPERATING REVENUES	588,170	628,915	1,092,883	673,174	708,174
NET OPERATING BUDGET \$	2,355,143	\$ 2,912,851	\$ 3,242,318	\$ 2,835,350	\$ 2,934,300

ROADS DEL ARIMENT	<u>2017</u> <u>ACTUAL</u>		2018 ACTUAL	2019 ACTUAL		<u>2019</u> <u>BUDGET</u>		2020 ESTIMATES
DETAILED MAINTENANCE BACK-L	<u></u> <u>JP</u>						•	
BRIDGE AND CULVERT MAINTENA	NCE							
Salaries	\$ 16,726	\$	19,257	\$ 18,389	\$	25,000	\$	25,000
Consultants	-		-	-		2,700		-
Machine Rental (Internal)	6,102		23,295	17,126		18,000		18,000
Machine Rental (External)	1,832		916	-		2,700		4,000
Materials	1,494		13,331	26,556		8,800		20,000
TOTAL BRIDGE & CULVERT MAI	\$ 26,154	\$	56,799	\$ 62,071	\$	57,200	\$	67,000
ROADSIDE MAINTENANCE								
B1 - GRASS MOWING & WEED SP	RAYING							
Salaries	\$ 11,433	\$	9,841	\$ 9,103	\$	18,000	\$	18,000
Machine Rental (Internal)	3,451	·	8,703	6,723	·	10,000	·	10,000
Machine Rental (External)	9,298		951	-		4,300		4,300
Invasive Species Control/Other	-		336	428		-		10,000
TOTAL GRASS MOWING (B1)	24,182	_	19,831	 16,254		32,300		42,300
B2 - BRUSH, TREE TRIMMING								_
Salaries	45,558		59,068	64,480		50,000		55,000
Machine Rental (Internal)	10,557		52,815	47,475		40,000		40,000
Machine Rental (External)	23,540		30,345	42,788		30,000		40,000
Materials	-		-	5		100		-
TOTAL BRUSH / TREE TRIMMING	79,655		142,228	154,748	_	120,100		135,000
B3 - DITCHING								
Salaries	28,433		40,833	66,308		44,000		60,000
Machine Rental (Internal)	35,552		72,593	135,637		70,000		70,000
Machine Rental (External)	24,056		43,513	45,558		30,000		38,000
Materials (Seed/Sod)	41		528	455		100		6,000
TOTAL DITCHING (B3)	88,082		157,467	247,958		144,100		174,000
B4 - CATCH BASINS, CURBS & SEV	VERS							
Salaries	5,592		7,647	9,757		8,000		8,000
Machine Rental (Internal)	1,379		5,528	3,295		3,500		3,500
Machine Rental (External)	10,479		6,025	1,442		11,000		15,000
Materials	2,178		1,445	-		2,000		2,000
TOTAL CATCH BASINS (B4)	19,628		20,645	14,494		24,500		28,500
B6 - STORM DRAINS								
Machine Rental (Internal)						1,000		-
Machine Rental (External)	7		2,498	-		5,000		2,500
TOTAL STORM DRAINS (B6)	7		2,498			6,000		2,500

	<u>2017</u> <u>ACTUAL</u>		<u>2018</u> <u>ACTUAL</u>		<u>2019</u> <u>ACTUAL</u>		<u>2019</u> BUDGET	<u>E</u> S	2020 STIMATES
DETAILED MAINTENANCE BACK-UP	•								
ROADSIDE MAINTENANCE (CONTIN	NUED)								
B5 - DEBRIS / LITTER PICK-UP									
Salaries	8,026		6,246		7,129		7,000		7,000
Machine Rental (Internal)	3,101		3,769		3,293		3,500		3,500
TOTAL DEBRIS / LITTER PICK-UP _	11,127		10,015		10,422		10,500		10,500
TOTAL ROADSIDE MAINTENAN(\$	222,681	\$	352,684	\$	443,876	\$	337,500	\$	392,800
HARDTOP MAINTENANCE									
C1 - PATCHING & LINE PAINTING									
Salaries \$	30,453	\$	29,533	\$	37,243	\$	44,000	\$	44,000
Machine Rental (Internal)	23,143		29,343		19,833		14,500		14,500
Machine Rental (External)	60,589		66,526		41,646		70,000		80,000
Materials	16,009		19,521		24,395		20,000		23,000
TOTAL PATCHING (C1)	130,194		144,923		123,117		148,500		161,500
C2 - SWEEPING / FLUSHING									
Salaries	7,210		8,283		7,357		10,000		10,000
Machine Rental (Internal)	14,141		19,542		6,543		20,000		12,000
Machine Rental (External)	25,857		24,178		31,798		23,000		25,000
TOTAL SWEEPING / FLUSHING (_	47,208		52,003	_	45,698		53,000		47,000
C3 - SHOULDER MAINTENANCE									
Salaries	16,332		21,336		26,132		17,000		30,000
Machine Rental (Internal)	8,766		20,453		14,999		20,000		20,000
Machine Rental (External)	-		-		626		1,000		-
Materials	383		1,004		8		-		-
TOTAL SHOULDER MAINT. (C3)	25,481		42,793		41,765		38,000		50,000
TOTAL HARDTOD MAINTENIANC \$	5 202,883	\$	239,719	\$	210,580	\$	239,500	s	258,500
TOTAL HARDTOP MAINTENANC §	202,003	٧	237,717	٧	Z10,300	Ą	237,300	ب	230,300

ROADS DEPARIMENT	2017 ACTUAL	<u>2018</u> <u>ACTUAL</u>	<u>2019</u> <u>ACTUAL</u>	2019 BUDGET	2020 ESTIMATES
DETAILED MAINTENANCE BACK-L LOOSE TOP MAINTENANCE D1/D2 - GRADING & SCARIFYING					
Salaries Machine Rental (Internal)	\$ 61,646 83,374	\$ 53,859 132,699	•	95,000	\$ 100,000 95,000
Machine Rental (External) Miscellaneous-Materials	-	-	110	500 100	100
TOTAL GRADING & SCARIFYING	145,020	186,558	282,929	195,600	195,100
D3 - DUST LAYER Materials	162,766	158,588	162,367	180,000	160,000
TOTAL DUST LAYER (D3)	162,766	158,588	162,367	180,000	160,000
D4 - PRIME OR PRIMING Miscellaneous	-	-	-	-	
TOTAL DUST LAYER (D3)			<u> </u>		
TOTAL LOOSE TOP MAINTENAN WINTER CONTROL E1 - SNOW PLOWING / SANDING		\$ 345,146	\$ 445,296	\$ 375,600	\$ 355,100
Salaries	\$ 133,319	•	•	\$ 135,000	
Machine Rental (Internal) Machine Rental (External)	184,651	251,501 2,437		200,000 2,000	200,000 2,000
Materials (External)	108,031	178,664			190,000
TOTAL SNOW PLOWING (E1)					
E3 - CULVERT/DITCH THAWING	426,001	559,345	679,559	512,000	537,000
Salaries Machine Rental (Internal)	4,036 2,436	559,345 4,219 4,184	15,185	8,000	10,000 3,000
Salaries	4,036	4,219	15,185 6,766	8,000	10,000
Salaries Machine Rental (Internal) Materials TOTAL CULVERT/DITCH (E3)	4,036	4,219 4,184	15,185 6,766 739	8,000	10,000
Salaries Machine Rental (Internal) Materials TOTAL CULVERT/DITCH (E3) E4 - WINTER ON-CALL & PATROL	4,036 2,436 - 6,472	4,219 4,184 46 8,449	15,185 6,766 739 22,690	8,000 3,000 - 11,000	10,000 3,000 1,000
Salaries Machine Rental (Internal) Materials TOTAL CULVERT/DITCH (E3)	4,036 2,436	4,219 4,184 46	15,185 6,766 739 22,690 30,048	8,000 3,000 - 11,000 35,000	10,000 3,000 1,000
Salaries Machine Rental (Internal) Materials TOTAL CULVERT/DITCH (E3) E4 - WINTER ON-CALL & PATROL Salaries	4,036 2,436 - 6,472 29,404	4,219 4,184 46 8,449 32,310	15,185 6,766 739 22,690 30,048 17,513	8,000 3,000 - 11,000 35,000	10,000 3,000 1,000 14,000 35,000

ROADS DELAKIMENT		2017 ACTUAL	2018 ACTUAL	2019 ACTUAL		<u>2019</u> BUDGET	<u> </u>	2020 ESTIMATES
DETAILED MAINTENANCE BACK	<u>-UP</u>							
SAFETY DEVICES / GUIDE RAIL								
Salaries	\$	21,439	\$ 20,362	\$ 23,022	\$	28,000	\$	28,000
Machine Rental (Internal)		8,211	10,592	11,604		16,000		16,000
Machine Rental (External)		-	-	-		2,800		-
Materials		10,558	48,196	22,454		18,000		20,000
CN & Miscellaneous		30,092	29,536	28,997		32,500		32,500
TOTAL SAFETY DEVICES (F)	\$	70,300	\$ 108,686	\$ 86,077	\$	97,300	\$	96,500
H - OFF-SEASON PATROL								
Salaries	\$	14,046	\$ 14,655	\$ 15,835	\$	14,000	\$	14,000
Machine Rental (Internal)		13,610	18,403	13,979		17,000		17,000
TOTAL OFF- SEASON PATROL (; ;	27,656	\$ 33,058	\$ 29,814	\$	31,000	\$	31,000
MAINTENANCE OVERHEAD	`				-			
ROADS ADMINISTRATION								
Salaries & Employee Benefits		697,984	688,804	953,594		797,800		834,300
Other		-	124	182		-		500
Courier		106	142	128		150		-
Advertising		1,583	1,092	3,035		1,100		-
Telephone (Cell/10-4)		8,547	16,138	16,943		19,000		20,000
Legal Fees & Expenses		500	300	-		300		-
Consultants		13,101	5,018	29,257		25,000		50,000
Mileage		6,484	4,785	2,775		5,500		5,500
Memberships - Professional Ass	0	1,349	1,470	1,762		2,000		2,000
Conference / Education Semir	10	16,554	22,724	9,225		25,000		23,000
Clothing / Boot Allowance		4,472	4,812	7,057		4,500		6,000
Safety Clothing & Supplies		-	2,627	285		1,700		1,700
Machine Rental (Internal)		27,830	30,482	25,277		25,000		25,000
Office Equipment - Repairs		1,000	310	66		500		-
Weather Forecasts		5,276	4,345	4,345		4,500		5,000
Safety Training		1,861	2,319	1,133		3,000		-
CWWF Project		-	14,488	23,955		25,000		-
Transfers to R/F - Fed Gas Tax		350,907	361,222	741,624		353,174		353,174
Transfers to R/F - Bridges & Culv	′ €	400,000	497,500	400,000		420,500		400,000
Transfer to R/F - Thorah Island C	SI .	-	-	-		-		15,000
Road Needs Study Update		5,000	34,904	-		-		-
Structure Re-inspections		11,173	1,242	14,348		15,000		25,000
TOTAL ROADS ADMINISTRATIO	<u> </u>	1,553,727	1,694,848	2,234,991	_	1,728,724		1,766,174

	<u>2017</u> ACTUAL	<u>2018</u> <u>ACTUAL</u>	2019 ACTUAL	<u>2019</u> BUDGET	2020 ESTIMATES
DETAILED MAINTENANCE BACK-UP	ACIOAL	ACIOAL	ACIOAL	<u>BODOLI</u>	ESTIMATES
MAINTENANCE OVERHEAD (CONTIL	NUED)				
SUNDERLAND GARAGE	,				
Machine Rental (Internal)	_	-	-	400	-
Repairs	11,028	23,312	1,899	8,000	2,000
TOTAL SUNDERLAND GARAGE	11,028	23,312	1,899	8,400	2,000
CANNINGTON GARAGE					
Machine Rental (Internal)	-	-	-	100	-
Repairs	2,774	223	517	1,800	1,500
TOTAL CANNINGTON GARAGE _	2,774	223	517	1,900	1,500
BEAVERTON GARAGE FRANKLIN STR	REET				
Machine Rental (Internal)	-	-	-	200	-
Repairs	672	410	566	2,500	2,000
Heat	2,618	2,798	2,632	3,500	3,000
Hydro	929	956	976	1,100	1,000
Water and Sewers	388	291	398	350	400
TOTAL BEAVERTON GARAGE	4,607	4,455	4,572	7,650	6,400

	2017 ACTUAL	2018 ACTUAL			2020 ESTIMATES
DETAILED MAINTENANCE BACK-UP	ACIOAL	ACTORE	ACIOAL	BUDGET	ESTIMATES
MAINTENANCE OVERHEAD (CONTIN	IUED)				
THORAH PATROL YARD	•				
Other	288	593	405		500
Telephone	4,494	5,348	6,659	5,000	6,000
Gas and Oil	1,206	4,596	4,874	600	1,000
Machine Rental (Internal)	254	-	1,150	4,600	1,000
Repairs	11,117	24,015	21,658	18,000	15,000
Small Tools	4,783	2,593	3,223	5,000	5,000
Safety Supplies	917	4,675	1,328	550	1,500
Heat	8,062	11,442	13,542	10,000	20,000
Hydro	12,696	12,684	12,859	12,500	20,000
TOTAL THORAH PATROL YARD	43,817	65,946	65,698	56,250	70,000
TOTAL MAINTENANCE OVERHE \$	1,615,953	\$ 1,788,784	\$ 2,307,677	\$ 1,802,924	\$ 1,846,074

TRANSPORTATION SERVICES STREETLIGHTS

<u>STREETHOTHS</u>		<u>2017</u> <u>ACTUAL</u>		<u>2018</u> <u>ACTUAL</u>		<u>2019</u> <u>ACTUAL</u>		2019 BUDGET		2020 ESTIMATES
OPERATING EXPENDITURES										
GENERAL										
Hydro - Villages	\$	86,040	\$	81,861	\$	85,145	\$	80,000	\$	90,000
Hydro - Thorah		28,409		25,596		27,775		26,000		30,000
Hydro - Manilla		4,366		3,946		4,309		3,900		4,500
Hydro - Saginaw		1,148		1,045		1,130		1,100		1,200
Hydro - Port Bolster		679		620		665		650		700
Hydro - Wilfrid		2,059		1,870		2,034		1,900		2,200
Hydro - Vallentyne		2,103		1,909		2,077		1,700		2,200
Hydro - Brock Township		2,640		3,308		4,509		2,700		2,700
Hydro - Regional Roads		2,203		2,031		2,179		1,650		2,300
Repairs - Urban		14,735		39,561		37,344		28,000		30,000
Repairs - Rural		14,962		6,852		12,828		9,500		15,000
Streetlight Inventory		9,304		16,926		13,712		15,000		15,000
Christmas Lighting - Install/Remc		8,357		9,819		-		-		
General - Salaries		1,135		1,669		676		1,500		1,500
General - Machine Rental		71		-		346		350		350
Locates		6,031		13,016		-		-		
General - Other		-		-		-		250		250
TOTAL OPERATING EXPENDITUR		184,242		210,029		194,729		174,200		197,900
INSPECTION PATROL & OTHER CH	IARC	SES								
Locates						18,152		12,000		25,000
Christmas Lighting - Install/Remo	val					9,207		8,500		9,000
Inspection Patrol - Salaries		300		427		375		4,500		4,500
Inspection Patrol - Machine Ren		-		-		-		1,000		1,000
TOTAL OPERATING EXPENDITUR		300		427		27,734		26,000		39,500
								<u> </u>		<u> </u>
TOTAL OVERALL OPERATING EX		184,542		210,456		222,463		200,200		237,400
OPERATING REVENUES										
Streetlighting Charges Collected		197,638		204,939		174,367		174,200		197,900
TOTAL OPERATING REVENUES		197,638	_	204,939	_	174,367	_	174,200	_	197,900
NET OPERATING BUDGET	<u>\$</u>	(13,096)	<u>\$</u>	5,517	<u>\$</u>	48,096	<u>\$</u>	26,000	<u>\$</u>	39,500

TRANSPORTATION SERVICES SIDEWALKS

		2017 ACTUAL	<u>2018</u> <u>ACTUAL</u>		<u>2019</u> <u>ACTUAL</u>	<u>2019</u> <u>BUDGET</u>	2020 ESTIMATES
OPERATING EXPENDITURES							
Salaries	\$	29,165	\$ 29,057	\$	31,344	\$ 35,000	\$ 35,000
Consultants		-	-		-	1,600	-
Gas & Oil		1,064	1,312		474	1,250	-
Machine Rental - Internal		1,851	2,299		15,217	2,800	12,000
Machine Rental - External		2,676	7,750		1,676	1,700	1,500
Sidewalk Repairs		102	663		81	3,000	3,000
Equipment Repairs		5,338	7,539		201	4,500	1,000
Maintenance & Misc. Supplies		-	-		2,308	200	200
Materials		4,342	4,095		2,703	3,000	3,500
Transfer to Capital R/F		50,000	50,000		50,000	50,000	50,000
TOTAL OPERATING EXPENDITUR	\$	94,538	\$ 102,715	\$	104,004	\$ 103,050	\$ 106,200
OPERATING REVENUES							
Transfer from Capital Reserve		-	-		-	-	
TOTAL OPERATING REVENUES		<u>-</u>				<u>-</u>	
NET OPERATING BUDGET	<u>\$</u>	94,538	\$ 102,715	<u>\$</u>	104,004	\$ 103,050	\$ 106,200

TRANSPORTATION SERVICES PARKING LOTS

		2017 ACTUAL		2018 ACTUAL		2019 ACTUAL	2019 BUDGET		2020 ESTIMATES
OPERATING EXPENDITURES									
Salaries	\$	-	\$	774	\$	420	\$ 5,000	\$	5,000
Machine Rental - Internal		142		1,058		2,433	1,500		1,500
Machine Rental - External		44,872		36,330		52,531	36,000		36,000
Asphalt Repair & Maintenance		20,000		-		-	8,000		-
Materials		-		-		-	500		6,000
Line Marking		8,039		12,594		22,690	11,000		10,000
TOTAL OPERATING EXPENDITUR		73,053		50,756		78,074	62,000		58,500
OPERATING REVENUES									
Transfer from Capital Reserve		-		-		-	8,000		-
TOTAL OPERATING REVENUES	_		_	<u> </u>	_	<u>-</u>	8,000	_	
NET OPERATING BUDGET	\$	73,053	\$	50,756	\$	78,074	\$ 54,000	<u>\$</u>	58,500

TRANSPORTATION SERVICES TRAFFIC CONTROL

	2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2019 BUDGET	<u>2020</u> ESTIMATES
OPERATING EXPENDITURES					
Salaries & Employee Benefits	65,763	68,177	69,349	68,500	69,450
Advertising	340	-	-	100	-
Mileage	2,614	1,718	1,148	1,500	1,800
Maintenance & Misc. Supplies	314	332	459	200	300
TOTAL OPERATING EXPENDITUE \$	69,031	\$ 70,227	\$ 70,956	\$ 70,300	\$ 71,550

ENVIRONMENTAL SERVICES GARBAGE COLLECTION

	2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2019 BUDGET	2020 ESTIMATES
OPERATING EXPENDITURES					
Salaries	\$ 24,007	\$ 27,874	\$ 28,495	\$ 30,000	\$ 30,000
Machine Rental - Internal	4,886	20,453	17,618	15,000	18,000
Machine Rental - External	-	-	-	100	-
Maintenance & Misc. Supplies	2,090	1,043	27	1,750	1,000
Landfill Tipping Fees	4,598	5,102	4,839	4,700	5,000
TOTAL OPERATING EXPENDITUR	\$ 35,581	\$ 54,472	\$ 50,979	\$ 51,550	\$ 54,000

HEALTH SERVICES

BEAVERTON-THORAH HEALTH CENTRE

	2017 ACTUAL	<u>2018</u> <u>ACTUAL</u>	2019 ACTUAL	<u>2019</u> <u>BUDGET</u>	2020 ESTIMATES
OPERATING EXPENDITURES					
Telephone	2,377	2,259	2,464	2,100	2,500
Mat Rental	3,173	4,159	4,843	3,400	4,500
Repairs	32,706	36,238	24,102	31,200	30,000
Custodian	37,485	34,337	31,591	37,500	35,000
Heat	2,717	2,595	2,516	4,000	3,000
Hydro	17,152	14,936	15,612	17,000	17,000
Water & Sewers	4,233	3,793	3,855	4,500	4,500
Taxes	21,314	21,023	20,518	21,200	21,200
Pest Control	685	420	1,250	650	1,200
TOTAL OPERATING EXPENDITUR	121,842	119,760	106,751	121,550	118,900
OPERATING REVENUES					
Rents - Beaverton Health Centre	95,331	111,958	124,596	110,000	121,700
TOTAL OPERATING REVENUES	95,331	111,958	124,596	110,000	121,700
NET OPERATING BUDGET	\$ 26,511	\$ 7,802	\$ (17,845)	\$ 11,550	\$ (2,800)

HEALTH SERVICES CEMETERIES

		2017 ACTUAL		2018 ACTUAL		2019 ACTUAL		2019 BUDGET		2020 ESTIMATES
OPERATING EXPENDITURES										
Salaries	\$	3,558	\$	6,794	\$	4,509	\$	10,000	\$	10,000
Machine Rental - Internal		-		7,354		8,835		7,500		7,500
Monument Repair		997		-		-		5,000		5,000
Contract-Maint		837		710		636		2,500		1,000
Materials		65		-		-		1,300		1,000
TOTAL OPERATING EXPENDITUR	_	5,457		14,858	_	13,980	_	26,300	_	24,500
OPERATING REVENUES										
Burial Fees		2,785		1,125		875		1,700		2,400
TOTAL OPERATING REVENUES		2,785		1,125		875		1,700		2,400
NET OPERATING BUDGET	\$	2,672	<u>\$</u>	13,733	\$	13,105	\$	24,600	<u>\$</u>	22,100

RECREATION AND CULTURAL SERVICES PARKS DEPARTMENT

	<u>2017</u> <u>ACTUAL</u>	<u>2018</u> <u>ACTUAL</u>	2019 ACTUAL	<u>2019</u> <u>BUDGET</u>	2020 ESTIMATES
OPERATING EXPENDITURES					
PARKS - GENERAL					
Salaries & Employee Benefits	154,992	168,041	188,005	179,250	225,550
Advertising	442	307	303	450	-
Telephone	2,496	2,964	2,764	2,500	2,500
Consultants	1,500	_	-	300	-
Mileage	23	-	202	200	250
Gas & Oil	2,894	4,265	4,502	4,500	4,500
Conference/Education	1,072	4,614	1,690	7,000	5,000
Clothing	-	-	-	100	-
Machine Rental - Internal	26,504	55,055	90,601	55,000	55,000
Equipment Rental - Portable Toil	16,251	14,409	15,834	16,500	15,000
Repairs	25,158	15,632	9,072	20,000	17,000
Equipment Parts & Repairs	6,635	6,282	2,434	6,700	6,500
Materials	11,942	5,004	1,981	9,600	10,000
Hydro	7,364	6,557	6,391	7,800	7,500
Water & Sewers	8,990	10,386	9,000	10,000	10,000
Taxes	992	994	985	1,100	1,100
TOTAL PARKS - GENERAL	267,255	294,510	333,764	321,000	359,900
SMALL CRAFT HARBOUR FACILITIES					
Salaries & Employee Benefits	13,230	25,064	29,352	26,600	31,600
Consultants	-	-	814	350	2,000
Maintenance	7,692	2,215	4,482	7,200	6,000
Contract Fees	1,756	1,536	1,685	2,000	1,500
Machine Rental - Internal	-	2,721	15,979	-	9,000
Transfer to Capital R/F	40,000	40,000	40,000	40,000	40,000
TOTAL SMALL CRAFT HARBOUR	62,678	71,536	92,312	76,150	90,100

RECREATION AND CULTURAL SERVICES PARKS DEPARTMENT

PARKS DEPARIMENT	2017 ACTUAL	<u>2018</u> <u>ACTUAL</u>	2019 ACTUAL	2019 BUDGET	2020 ESTIMATES
YOUTH CAMP PROGRAM					
Salaries & Employee Benefits	50,316	68,742	63,710	70,100	81,450
Mileage	454	838	288	600	500
Materials/Supplies	21,932	26,061	19,310	16,000	7,000
Other (Trips)					10,500
TOTAL SUMMER YOUTH CAMP _	72,702	95,641	83,308	86,700	99,450
RECREATION & LEISURE					
Salaries/Wages	41,681	53,696	35,081	71,200	-
Contract Instructors					22,000
Advertising	11,502	8,572	6,573	8,000	6,000
Event & Other					10,500
Telephone/Internet			324		500
Mileage	1,890	2,200	1,933	1,500	1,500
Meetings & Training	23,204	26,285	21,108	20,500	4,000
Materials	3,577	21,441	22,626	20,000	3,000
TOTAL RECREATION & LEISURE I	81,854	112,194	87,645	121,200	47,500
TOTAL OPERATING EXPENDITUR _	484,489	573,881	597,029	605,050	596,950
OPERATING REVENUES					
Park Revenue	-	-	-	500	-
User Fees - Small Craft Harbour	23,686	23,386	23,240	23,000	25,000
Wage Subsidy - Summer Studen	11,970	17,273	19,600	7,500	10,000
Donations-Camp	678	1,258	2,535	1,350	2,000
User Fees - Youth Camp	55,405	57,890	53,890	55,000	53,000
Event admissions & Rec Program /	Advertising revenu	ie .			3,000
Program Registrations	16,963	20,474	17,485	15,000	20,000
Transfer from Capital R/F ADMIN	-	-	-		6,000
Transfer from Committed Projects F					38,500
Sports & Recreation Grant	15,757	60,960	14,400	7,536	- -
TOTAL OPERATING REVENUES _	124,459	181,241	131,150	109,886	157,500
NET OPERATING BUDGET \$	360,030	392,640	\$ 465,879	\$ 495,164	\$ 439,450

369,017

94,991

94,991

274,026 \$

\$

RECREATION AND CULTURAL SERVICES FOSTER HEWITT MEMORIAL COMMUNITY CENTRE

TOTAL OPERATING EXPENDITUR

User Fees - Foster Hewitt Memori

TOTAL OPERATING REVENUES

OPERATING REVENUES

NET OPERATING BUDGET

2017 2018 2019 2019 2020 **ACTUAL** ACTUAL **ACTUAL BUDGET ESTIMATES OPERATING EXPENDITURES** Salaries & Employee Benefits 127,470 162,659 165,589 169,900 183,200 Advertisina 77 275 100 Telephone 1,826 1,508 1,731 1.700 1,700 Mileage 268 86 75 500 400 Memberships - Professional Asso 1.043 563 1.081 800 1.100 Conference / Education Semina 498 332 342 2,500 1,200 Clothing/Boot Allowance 265 265 531 300 550 Safety Equipment 199 250 300 500 66 Mat Rental 1,200 2.336 2.712 2,000 2,000 Machine Rental - Internal 2.515 2.271 2.500 2.500 **Building Maintenance** 44,207 34,773 31,359 43,000 35,000 Maintenance - Zamboni / Edge 2.929 1,146 6,349 3,000 2,500 Refrigeration - Repairs / Mainter 22.176 6,774 9,115 13,500 12,000 Heat 8.548 8.228 9,921 11,500 10,000 Hydro 51.836 50.961 53.867 50,000 51.000 Water & Sewers 5.947 7.053 4,495 6,300 7,000 Pest Control 385 420 1,159 700 1,100 Sign Rental Commission 143 25 800 150 Transfer to Capital R/F 100,000 100,000 100,000 100,000 100,000

380,169

90,266

90,266

289,903

\$

390,663

86,541

86,541

304,122

409,400

104,150

104,150

305,250

\$

411,900

90,000

90,000

321,900

RECREATION AND CULTURAL SERVICES RICK MACLEISH MEMORIAL COMMUNITY CENTRE

	2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2019 BUDGET	2020 ESTIMATES
OPERATING EXPENDITURES					
Salaries & Employee Benefits	148,344	173,053	183,307	161,800	179,900
Advertising	83	284	-	100	-
Telephone	2,889	2,356	2,323	2,600	2,600
Consultant	-	-	-	250	-
Mileage	89	86	75	100	100
Memberships - Professional Asso	1,043	563	1,081	1,000	1,100
Conference / Education Semina	498	332	342	2,500	1,200
Clothing/Boot Allowance	531	536	531	500	550
Safety Equipment	-	250	265	500	500
Mat Rental	1,031	2,152	2,477	2,000	2,000
Machine Rental - Internal	-	4,176	3,517	4,000	3,500
Building Maintenance	30,147	27,377	27,832	33,000	30,000
Maintenance - Zamboni / Edge	910	1,401	1,973	1,300	2,000
Refrigeration - Repairs / Mainter	10,927	9,400	11,302	10,500	11,500
Heat	4,708	4,743	4,797	5,000	5,000
Hydro	36,338	32,837	30,762	38,000	35,000
Water & Sewers	3,515	4,326	2,219	3,300	4,000
Pest Control	385	420	1,159	600	1,100
Sign Rental Commission	140	29	16	350	150
Transfer to Capital R/F	100,000	100,000	100,000	100,000	100,000
TOTAL OPERATING EXPENDITUR	341,578	364,321	373,978	367,400	380,200
OPERATING REVENUES					
User Fees - Rick MacLeish Memo	99,059	84,360	79,555	112,550	85,000
TOTAL OPERATING REVENUES _	99,059	84,360	79,555	112,550	85,000
NET OPERATING BUDGET \$	242,519	279,961	\$ 294,423	\$ 254,850	\$ 295,200

RECREATION AND CULTURAL SERVICES SUNDERLAND MEMORIAL ARENA

	<u>2017</u> ACTUAL	A	2018 ACTUAL		<u>2019</u> ACTUAL		<u>2019</u> BUDGET		2020 ESTIMATES
		_		-		•		-	
OPERATING EXPENDITURES									
Salaries & Employee Benefits	148,571		182,628		195,605		184,400		197,350
Advertising	83		286		-		100		-
Telephone	1,607		1,702		1,686		1,600		1,700
Consultants	-		-		-		300		-
Mileage	132		86		75		75		-
Gas & Oil	-		-		-		110		-
Memberships - Professional Asso	1,043		563		1,081		800		1,100
Conference / Education Semina	498		332		342		2,500		1,200
Clothing/Boot Allowance	531		796		430		400		550
Safety Equipment	-		400		66		400		500
Mat Rental	711		1,369		1,636		1,200		1,200
Machine Rental - Internal	-		4,366		3,346		4,000		4,000
Building Maintenance	29,893		46,984		27,103		37,000		35,000
Maintenance - Zamboni / Edge	1,189		1,751		1,839		2,300		2,000
Refrigeration - Repairs / Mainter	33,666		14,801		17,791		17,500		16,500
Heat	5,770		5,882		6,155		6,000		6,000
Hydro	47,405		43,197		34,966		47,500		47,000
Water & Sewers	5,160		5,097		5,118		4,400		5,000
Pest Control	385		420		1,158		600		1,100
Sign Rental Commission	651		98		35		750		650
Transfer to Capital R/F	100,000		100,000		100,000		100,000		100,000
TOTAL OPERATING EXPENDITUE \$	377,295	\$	410,758	\$	398,432	\$	411,935	\$	420,850
OPERATING REVENUES									
User Fees - Sunderland Memoric	155,186		147,628		142,967		153,800		150,000
TOTAL OPERATING REVENUES	155,186		147,628		142,967		153,800	_	150,000
NET OPERATING BUDGET \$	222,109	\$	263,130	\$	255,465	\$	258,135	\$	270,850

RECREATION AND CULTURAL SERVICES COMMUNITY HALLS

COMMUNITY HALLS	2017 ACTUAL	2018 ACTUAL	<u>2019</u> <u>ACTUAL</u>	2019 BUDGET	2020 ESTIMATES
OPERATING EXPENDITURES					
MANILLA COMMUNITY HALL					
Salaries	\$ 274	142	-	\$ -	\$ -
Repairs	1,674	2,761	8,408	8,500	3,500
Heat	1,954	2,346	2,743	2,700	2,500
Hydro	1,408	1,573	1,752	1,500	1,600
Water Sampling / Testing	3,062	3,023	3,672	3,000	3,300
Pest Control	392	427	1,038	650	1,000
TOTAL MANILLA HALL	8,764	10,272	17,613	16,350	11,900
WILFRID COMMUNITY HALL					
Repairs	1,214	3,254	3,977	3,500	3,400
Heat	1,782	1,735	2,195	2,000	2,000
Hydro	2,472	3,001	2,658	2,500	2,500
Water Sampling / Testing	3,450	2,977	3,567	3,800	3,500
Pest Control	392	427	1,284	700	1,200
TOTAL WILFRID HALL	9,310	11,394	13,681	12,500	12,600
PORT BOLSTER COMMUNITY HAL	L				
Transfer to Reserve Fund	-	-	-	-	
Grant to Georgina (50% Share C	-	-	-	2,500	2,500
TOTAL PORT BOLSTER HALL				2,500	2,500
TOTAL OPERATING EXPENDITUR	18,074	21,666	31,294	31,350	27,000
OPERATING REVENUES					
Hall Rentals - Manilla Hall	2,798	3,415	3,468	3,500	3,500
Hall Rentals - Wilfrid Hall	5,750	7,825	5,280	5,000	5,000
Transfer from Rate Stabilization R		. ,520	3,200	8,000	-
Transfer from Capital R/F-PB	-	-	-	2,500	2,500
TOTAL OPERATING REVENUES	8,548	11,240	8,748	19,000	11,000
NET OPERATING BUDGET	\$ 9,526	\$ 10,426	\$ 22,546	\$ 12,350	\$ 16,000

RECREATION AND CULTURAL SERVICES GRANTS TO ORGANIZATIONS

	2017 ACTUAL		2018 ACTUAL		2019 ACTUAL		2019 BUDGET		2020 ESTIMATES
OPERATING EXPENDITURES									
Grants-Unpaid use-Non Profit Gr \$	6,150	\$	6,600	\$	6,475	\$	10,300	\$	10,300
Grants-Unpaid use-Free Use Poli	1,150		622		1,195		700		700
Grants-Unpaid use-Council Resc	2,185		555		1,878		2,000		2,000
Grants to Organizations	-		2,000		2,000				
Library Municipal Grant	621,549		649,636		645,091		645,091		678,805
Less: Funding from Prior Year's l	(110,000)		(80,000)		(80,000)		(80,000)		
TOTAL OPERATING EXPENDITUE \$	521,034	\$	579,413	\$	576,639	\$	578,091	\$	691,805
OPERATING REVENUES									
Transfer from Rate Stabilization F	_		_		_		_		5,000
Transfer from Library Rate Stabilizat	ion Reserve								50,000
TOTAL OPERATING REVENUES _	<u> </u>	_		_		_		_	55,000
NET OPERATING BUDGET \$	521,034	\$	579,413	\$	576,639	\$	578,091	\$	636,805

PLANNING AND DEVELOPMENT PLANNING AND ZONING

	2017 ACTUAL	<u>2018</u> <u>ACTUAL</u>	<u>2019</u> <u>ACTUAL</u>	2019 Budget	2020 ESTIMATES
	<u>-101011</u>	<u></u>	<u></u>	<u> </u>	
OPERATING EXPENDITURES					
Advertising	\$ -	\$ -	\$ 180	\$ 500	\$ -
Consultants	-	1,984	33,154	50,000	30,000
Development Charges/CBC Stu	-	-	30,280	30,000	30,000
Mapping Licenses (Parcel Fabric	4,796	5,471	7,682	6,000	7,000
Mapping Maintenance	687	383	147	1,000	1,000
Main Street Revitalization Progrc	-	-	92,944	92,945	20,000
Septic Reinspection Charges	12,750	29,750	29,750	25,500	-
Conference & Education					3,300
Memberships					600
Telephone					700
Mileage					1,500
Source Water Protection Require	15,013	-	-	-	-
TOTAL OPERATING EXPENDITUR	33,246	37,588	194,137	205,945	94,100
OPERATING REVENUES					
User Fees - Planning Fees	26,098	19,529	27,495	25,000	25,000
Transfer from Committed Projec	-	-	-		-
Main Street Revitalization Progrc	-	-	47,945	47,945	-
Septic Reinspection Charge Bac	20,060	31,620	27,710	25,500	-
Source Water Protection Fundin	15,013	-	-		
Transfer from DC R/F			30,000	30,000	30,000
TOTAL OPERATING REVENUES	61,171	51,149	133,150	128,445	55,000
NET OPERATING BUDGET	\$ (27,925)	\$ (13,561)	\$ 60,987	\$ 77,500	\$ 39,100

PLANNING AND DEVELOPMENT TOURISM & ECONOMIC DEVELOPMENT

	2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	<u>2019</u> <u>BUDGET</u>	2020 ESTIMATES
OPERATING EXPENDITURES					
Promotional Materials	2,642	\$ 4,544	\$ 4,048	\$ 4,000	\$ 4,000
Advertising	2,188	2,442	-	2,000	-
Golf Tournament Expenditures	28,777	32,888	30,132	28,250	28,250
EC DEV-General Initiatives	12,002	11,548	8,116	13,000	13,000
Green Initiatives					15,000
Township Branding Initiative	5,000	465	-	-	-
Downtown RED Program				25,000	-
Community Improvement Plan I	5,000	-	-	5,000	5,000
Community Improvement Plan I	28,056	20,096	3,206	20,000	20,000
TOTAL OPERATING EXPENDITUE	83,665	71,983	45,502	97,250	85,250
OPERATING REVENUES					
Golf Tournament Revenues	27,912	32,038	29,907	27,500	27,500
Donations	865	850	225	750	750
Transfer from Planning Reserve (22,000	-	-	15,000	15,000
Downtown RED Program Fundin	-	-	-	16,675	-
Region Contribution-Tourism	-	3,000	5,000	5,000	-
TOTAL OPERATING REVENUES	52,770	35,888	35,132	64,925	43,250
NET OPERATING BUDGET	\$ 30,895	\$ 36,095	\$ 10,370	\$ 32,325	\$ 42,000

PLANNING AND DEVELOPMENT COMMITTEE OF ADJUSTMENT

	2017 ACTUAL	2018 ACTUAL	<u>2019</u> <u>ACTUAL</u>	2019 BUDGET	2020 ESTIMATES
OPERATING EXPENDITURES					
Salaries	-	-	-	\$ -	\$ -
Mileage	1,304	456	524	1,000	1,000
Contract Fees	1,800	1,150	1,200	2,500	2,500
Memberships	-	-	-	150	-
Conference / Education Semina	1,288	-	-	-	-
TOTAL OPERATING EXPENDITUE _	4,392	1,606	1,724	3,650	3,500
OPERATING REVENUES					
User Fees - Committee of Adjust	9,735	4,540	4,375	4,950	5,940
TOTAL OPERATING REVENUES	9,735	4,540	4,375	4,950	5,940
NET OPERATING BUDGET	(5,343)	(2,934)	(2,651)	\$ (1,300)	\$ (2,440)

PLANNING AND DEVELOPMENT TILE DRAINAGE

	2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	<u>2019</u> <u>BUDGET</u>	2020 ESTIMATES
OPERATING EXPENDITURES Tile Drainage Loan Payments	10,869	9,511	9,511	\$ 9,511	\$ 7,826
OPERATING REVENUES Tile Drainage Charges Collected	10,869	9,511	9,511	9,511	7,826
TOTAL OPERATING REVENUES _	10,869	9,511	9,511	9,511	7,826
NET OPERATING BUDGET	<u> </u>	<u>-</u>		\$ -	\$ -

