THE CORPORATION OF THE

TOWNSHIP OF BROCK

IN THE REGIONAL MUNICIPALITY OF DURHAM

2019 OPERATING BUDGET

INDEX SHEET

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THE CORPORATION OF THE TOWNSHIP OF BROCK 2019 OPERATING TAX LEVY REQUIREMENT

	2018 BUDGET	•	2019 ESTIMATES
TOTAL ESTIMATED OPERATING EXPENDITURES (as per Page 4) LESS:	\$ 11,173,683	\$	11,763,640
TOTAL GOVERNMENT GRANTS - OPERATING (as per Page 2)	(1,432,932)		(1,505,005)
TOTAL USER FEES & OTHER REVENUES (as per Page 2)	(1,712,650)		(1,783,580)
TOTAL TRANSFERS FROM RESERVES/TRUSTS (as per Page 3)	(235,359)		(349,340)
TOTAL PAYMENTS-IN-LIEU OF TAXATION (as per Page 3)	(290,000)		(291,000)
TOTAL OTHER TAXATION REVENUE (as per Page 3)	(214,012)		(383,711)
TOTAL OPERATING TAX LEVY REQUIRED	\$ 7,288,730	\$	7,451,004

INCREASE IN OPERATING LEVY OVER THE PRIOR YEAR

2.23%

THE CORPORATION OF THE TOWNSHIP OF BROCK 2019 ESTIMATED OPERATING FINANCING

		ACTUAL		BUDGET	<u>ES</u>	2019 STIMATES
GOVERNMENT GRANTS						
Ontario Municipal Partnership Fund (MMA) \$	895,200	\$ 895,6	500 \$	895,600	\$	895,600
Aggregate Resources Act (MNR)	66,723	68,	636	71,000		130,000
Wage Subsidy - Summer Students	11,970	17,	273	6,500		7,500
Federal Gas Tax Revenues	350,907	361,	222	361,222		353,174
Grant-Specific Purposes	30,770	60,9		75,360		97,981
Livestock Claims Recovered	5,036	18,9	905	15,750		15,750
Central Counties	-		-	5,000		-
Region Special Events			000	2,500		5,000
_	1,360,606	1,425,	96	1,432,932		1,505,005
USER FEES & OTHER REVENUES						
Canine Control Department	25,565	23,	668	34,000		30,780
Building Department	527,130	337,	557	349,700		301,000
Municipal Rents	61,583	63,8	356	66,000		64,800
Beaverton Health Centre	95,331	111,9	² 58	95,000		110,000
Interest & Penalties on Taxes	302,239	317,0)27	300,000		305,000
Road Revenue	70,540	84,	526	75,000		90,000
Small Craft Harbour Revenue	23,686	23,3	386	25,000		23,000
Administration Fees	10,188		95	7,500		7,500
Tax Certificates/Charges	51,078	45,	255	50,000		50,000
Parking Violations	1,706	1,4	132	1,500		1,500
Lotteries / Licenses	11,834	9,3	730	10,800		9,250
Miscellaneous Revenue	175,293	32,0	013	32,200		32,200
Committee of Adjustment	9,735	4,	540	4,850		4,950
Investment Income	59,818	104,0	083	55,000		90,000
P.O.A. Revenues	7,493	8,	38	10,000		10,000
Donations	41,981	15,3	232	14,000		14,100
Planning Fees	26,098	19,	529	15,000		25,000
Septic Charge Back	20,060	31,	520	12,750		25,500
Fire Department Revenue	42,836	44,8	374	50,000		35,000
EMS Leasing Revenue	13,608	1,9	20	-		-
Golf Tournament Revenue	27,912	32,0)38	25,000		27,500
Land/Property Sales	-	40,3	259	35,000		95,000
Youth Camp Revenue	55,405	57,8	390	50,000		55,000
Beaverton-Thorah Community Centre	94,991	90,2	266	109,900		104,150
Cannington Community Centre	99,059	84,3	360	120,950		112,550
Sunderland Memorial Arena	155,186	147,	528	157,000		153,800
Burn Permits	6,155	5,9	710	6,500		6,000
	2,016,510	1,738,9	90	1,712,650		1,783,580

THE CORPORATION OF THE TOWNSHIP OF BROCK 2019 ESTIMATED OPERATING FINANCING

	2017 ACTUAL	2018 ACTUAL	2018 BUDGET	2019 ESTIMATES
TRANSFERS FROM RESERVES/RESERVE FUNDS				
Transfers from Reserves	28,443	75,890	135,359	129,000
Transfers from Reserve Funds	100,000	100,000	100,000	220,340
	128,443	175,890	235,359	349,340
PAYMENTS-IN-LIEU OF TAXATION				
Federal Government	16,953	16,951	17,000	17,000
Railway Rights-of-Way	28,153	28,154	28,000	28,000
Provincial Government	165,137	171,561	163,000	163,000
Regional & Municipal Governments	82,760	82,760	82,000	83,000
	293,003	299,426	290,000	291,000
OTHER TAXATION REVENUE				
Supplementary Taxes	68,889	273,072	-	200,000
Rural Streetlighting Charges	61,575	40,428	64,763	53,250
Urban Streetlighting Charges	136,063	164,511	139,738	120,950
Tile Drainage Charges	10,869	9,511	9,511	9,511
	277,396	487,522	214,012	383,711
TAX LEVY - OPERATING PORTION ONLY	6,578,906	7,288,730	7,288,730	7,451,004
TOTAL OPERATING FINANCING	\$ 10,654,864	\$ 11,416,154	\$ 11,173,683	\$ 11,763,640

THE CORPORATION OF THE TOWNSHIP OF BROCK 2019 ESTIMATES OF OPERATING EXPENDITURES

	<u>2017</u> <u>ACTUAL</u>		<u>2018</u> ACTUAL		<u>2018</u> BUDGET		2019 ESTIMATES
GENERAL ADMINISTRATION							
	\$ 226,890	\$	245,612	\$	242,211	\$	304,300
CAO / Clerk's Department	594,134		679,613		791,050		844,550
Treasurer's Department	906,999		816,655		820,450		823,200
Tax Department	16,491		95,317		107,450		112,450
Public Buildings & Property	504,300	_	518,206	_	601,805	_	545,325
,	2,248,814	_	2,355,403	_	2,562,966		2,629,825
PROTECTION TO PERSONS & PROPERTY							
Fire Department	1,068,484		1,458,004		1,481,263		1,518,205
Health & Safety Department	6,207		13,396		17,000		17,000
Building Department	501,766		339,070		349,700		353,840
Canine Control Department	180,768		185,868		195,775		222,425
By-Law Enforcement Department	62,766		79,627		73,150		140,339
Livestock Claims & Fenceviewers	5,971		19,892		19,200		18,950
	1,825,962	_	2,095,857		2,136,088		2,270,759
TRANSPORTATION SERVICES							
Roads Department	2,943,313		3,541,766		3,331,072		3,508,524
Street Lighting	184,542		210,456		210,000		200,200
Sidewalks	94,538		102,715		94,050		103,050
Parking Lots	73,053		50,756		62,800		62,000
Traffic Control	69,031		70,227		69,550		70,300
	3,364,477		3,975,920		3,767,472		3,944,074
ENVIRONMENTAL SERVICES							
Garbage Collection	35,581		54,472		46,100		51,550
HEALTH SERVICES							
Sunderland Medical Centre	-		-		-		-
Beaverton-Thorah Health Centre	121,842		119,760		120,600		121,550
Cemeteries	5,457		14,858		26,500		26,300
	127,299		134,618		147,100		147,850
RECREATION & CULTURAL SERVICES							
Parks Department	484,489		573,881		591,610		605,050
Beaverton-Thorah Community Centre	369,017		380,169		411,550		409,400
Rick MacLeish Memorial Community Centre	341,578		364,321		369,500		367,400
Sunderland Memorial Arena	377,295		410,758		411,300		411,935
Manilla/Wilfrid/Port Bolster Halls	18,074		21,666		33,150		31,350
Grants to Organizations	521,034		579,413		583,636		578,091
	2,111,487		2,330,208		2,400,746		2,403,226
PLANNING & DEVELOPMENT							
Planning Department	33,246		37,588		24,750		205,945
Tourism & Economic Development	83,665		71,983		74,500		97,250
Committee of Adjustment	4,392		1,606		4,450		3,650
Tile Drainage	10,869		9,511		9,511		9,511
5 2.4495	132,172		120,688		113,211		316,356
•	- · · -	_					.,
TOTAL OPERATING EXPENDITURES	\$ 9,845,792	\$	11,067,167	<u>\$</u>	11,173,683	<u>\$</u>	11,763,640

THE CORPORATION OF THE TOWNSHIP OF BROCK 2019 USER CHARGES ADDED TO TAX BILLS

	2018 ACTUAL	2018 BUDGET	2019 ESTIMATES
STREETLIGHTING CHARGES			
<u>URBAN</u>			
HYDRO COSTS MAINTENANCE & REPAIR COSTS	80,000 59,738	80,000 59,738	80,000 40,950
TOTAL COSTS - URBAN STREETLIGHTS	139,738	139,738	120,950
RURAL			
HYDRO COSTS MAINTENANCE & REPAIR COSTS	44,850 19,913	44,850 19,913	39,600 13,650
TOTAL COSTS - RURAL STREETLIGHTS	64,763	64,763	53,250
TILE DRAINAGE CHARGES			
TILE DRAIN LOAN CHARGES ADDED TO TAX BILLS	9,511	9,511	9,511

THE CORPORATION OF THE TOWNSHIP OF BROCK 2019 SCHEDULE OF DEBENTURE PAYMENTS

	PRINCIPAL	INTEREST	TOTAL
BY-LAW #			
48-2010 Sunderland Fire Hall (2010-2030)	70,897	42,458	113,355
	\$ 70,897	\$ 42,458	\$ 113,355

THE CORPORATION OF THE TOWNSHIP OF BROCK BREAKDOWN OF OPERATING TRANSFERS FROM RESERVES/RESERVE FUNDS/TRUST FUNDS

AMOUNT

RESERVES	DEPARTMENT	
Transfer from Sick & Injured Animal Reserve	Canine	\$ 6,000
Transfer from Rate Stabilization Reserve	Clerks	35,000
Transfer from Legal Reserve	Clerks	52,000
Transfer from Rate Stabilization Reserve	Fire	5,000
Transfer from Rate Stabilization Reserve	Parks	8,000
Transfer from Planning Reserve (CIP)	Tourism	15,000
Transfer from Capital Reserve	Parking Lots	8,000
TOTAL TRANSFERS FROM RESERVES		 129,000
RESERVE FUNDS		
Transfer from Capital R/F-Building Dept.		52,840
Transfer from Port Bolster Hall Reserve Fund	Halls	2,500
Transfer from Development Charges R/F	Fire	35,000
Transfer from Development Charges R/F	Planning	30,000
Transfer From Brock Hydro Sale R/F	Roads	100,000
TOTAL TRANSFERS FROM RESERVE FUNDS		 220,340
TOTAL TRANSFERS		\$ 349,340

GENERAL GOVERNMENT MEMBERS OF COUNCIL

MEMBERS OF COUNCIL		2017 ACTUAL		2018 ACTUAL		2018 BUDGET	<u>!</u>	2019 ESTIMATES
Salaries	\$	165,677	\$	172,129	\$	173,100	\$	202,100
C.P.P.		4,653		4,983		4,600		8,600
Employer Health Tax		2,311		2,454		2,150		3,800
Benefit Plan		26,564		26,666		29,600		41,900
Other		2,717		4,138		1,500		3,000
Telephone		423		138		500		3,000
Mileage		532		112		1,000		1,000
Conference / Education Seminars		8,399		4,745		8,500		25,000
Equipment Repair & Software Updates		4,000		15,986		7,000		-
Councilor Severance		11,614		14,261		14,261		15,900
TOTAL OPERATING EXPENDITURES	\$	226,890	\$	245,612	\$	242,211	\$	304,300
OPERATING REVENUES								
Transfer from Capital Reserve		-		4,000		4,000		
TOTAL OPERATING REVENUES					_			
		-		4,000	_	4,000		<u>-</u>
NET OPERATING BUDGET								
	<u>\$</u>	226,890	<u>\$</u>	241,612	\$	238,211	<u>\$</u>	304,300

GENERAL GOVERNMENT CAO / CLERK'S DEPARTMENT	<u>2017</u> <u>ACTUAL</u>	<u>2018</u> <u>ACTUAL</u>	2018 BUDGET	2019 ESTIMATES
OPERATING EXPENDITURES				
Salaries	\$ 332,076	\$ 306,817	\$ 406,500	\$ 453,500
C.P.P.	11,779	10,147	13,100	15,400
E.I.	4,860	4,116	6,000	6,800
OMERS	34,653	36,416	41,000	42,500
Employer Health Tax	6,883	6,356	7,950	8,800
Benefit Plan	42,721	46,665	49,000	58,500
W.S.I.B.	8,756	8,157	11,200	12,500
Courier	66	38	100	100
Advertising	3,092	6,293	3,000	3,000
Other	6,115	10,881	10,500	10,000
Telephone (Cell)	952	985	1,200	1,200
After Hours Answering Service	3,227	4,238	3,500	4,000
Election Costs	-	67,067	70,000	-
Legal Fees & Expenses	33,851	62,687	60,000	60,000
Consultants	5,286	23,622	15,000	50,000
Mileage	7,699	7,703	8,000	8,000
Memberships - Professional Associations	6,830	7,057	7,000	7,500
Conference / Education Seminars	8,134	6,075	6,500	6,500
Office Equipment Lease	3,627	3,702	4,000	6,400
Shredding Services	147	845	500	150
Transfer to Reserve -Election	15,000	- 750		20,000
Ontario Disabilities Act	645	758	3,500	2,000
Doctor Recruitment Expense	-	-	2,500	-
Volunteer Appreciation Evening	1.054	1,684	2,500	
Sustainability Plan Implementation	1,254	- 47.150	1,500	3,000
Computer Network Maint/Upgrades	46,281	47,159	47,000	49,700
Website / Email Maintenance	10,200	10,145	10,000	15,000
TOTAL OPERATING EXPENDITURES	594,134	679,613	791,050	844,550
OPERATING REVENUES				
User Fees - Lotteries / Licenses	11,020	9,120	10,000	8,500
Land/Property Sales	-	40,259	35,000	95,000
Fireworks Permit	814	610	800	750
Transfer from Election Reserve	-	47,750	47,750	-
Transfer from Rate Stabilization Reserve				35,000
Downtown RED Program Funding	-	-	-	25,825
Transfer from Legal Fees Reserve	-	-	52,000	52,000
TOTAL OPERATING REVENUES	11,834	97,739	145,550	217,075
NET OPERATING BUDGET	\$ 582,300	\$ 581,874	\$ 645,500	\$ 627,475

GENERAL GOVERNMENT TREASURER'S DEPARTMENT		2017 ACTUAL		2018 ACTUAL		2018 BUDGET	ļ	2019 ESTIMATES
OPERATING EXPENDITURES								
Salaries	\$	302,596	\$	315,364	\$	317,500	\$	322,500
C.P.P.		10,163		10,359		10,400		11,000
E.I.		3,957		4,075		4,800		4,800
OMERS		31,697		33,340		33,400		34,000
Employer Health Tax		5,959		6,231		6,200		6,300
Benefit Plan		34,139		36,298		38,300		38,300
W.S.I.B.		7,684		8,455		9,050		9,200
Office Supplies		30,299		32,013		33,000		30,000
Postage / Courier		17,953		21,447		23,000		23,000
Advertising		181		292		500		500
Other		1,080		338		1,000		1,000
Telephone (Cell)		842		664		1,000		1,000
Internet Connectivity		1,501		1,404		1,800		1,800
Legal Fees & Expenses		1,507		632		600		600
Audit Fees		39,522		41,326		43,000		43,000
Consultants		23,619		10,473		10,500		10,500
Insurance		185,245		206,317		200,000		200,000
Mileage		1,233		1,366		1,600		1,600
Memberships - Professional Associations		1,567		1,593		1,700		1,700
Conference / Education Seminars		2,737		4,158		4,200		4,500
Equipment Lease		1,673		1,785		1,800		1,800
Office Equip - Repairs/Maint/Licenses		24,642		29,346		25,000		28,000
Bank Loan Interest		-		-		100		100
Bank Charges		20,772		21,764		22,000		23,000
Debenture Costs		-		-		2,000		-
Transfer to Reserve Funds (Post Employmen		154,780		25,000		25,000		25,000
Township Computer Hardware Upgrades		1,651		2,615		3,000		-
TOTAL OPERATING EXPENDITURES		906,999		816,655		820,450		823,200
OPERATING REVENUES								
Administration Fees		10,188		195		7,500		7,500
Investment Income		59,818		104,083		55,000		90,000
Miscellaneous Revenue		152,952		1,800		15,000		15,000
TOTAL OPERATING REVENUES		222,958		106,078		77,500		112,500
NET OPERATING BUDGET	<u>\$</u>	684,041	<u>\$</u>	710,577	<u>\$</u>	742,950	<u>\$</u>	710,700

GENERAL GOVERNMENT	<u>2017</u>	<u>2018</u>	<u>2018</u>	<u>2019</u>
TAX DEPARTMENT	<u>ACTUAL</u>	<u>ACTUAL</u>	<u>BUDGET</u>	ESTIMATES
ODER ATING EVERNING				
OPERATING EXPENDITURES				
Tax Write-Offs	(8,580)	69,508	80,000	80,000
Advertising	544	522	800	800
Tax Billing Preparation	3,830	4,608	4,400	4,400
Tax Legal Fees & Assessment Base Manage	-	-		1,000
Mileage	127	410	500	500
Memberships - Professional Associations	214	219	250	250
Conference / Education Seminars	1,106	550	1,500	1,500
Low-Income Seniors Tax Rebate Program _	19,250	19,500	20,000	24,000
TOTAL OPERATING EXPENDITURES	16,491	95,317	107,450	112,450
OPERATING REVENUES				
Interest & Penalties on Taxes	302,239	317,027	300,000	305,000
User Fees - Tax Certificates/Charges	51,078	45,255	50,000	50,000
TOTAL OPERATING REVENUES	353,317	362,282	350,000	355,000
NET OPERATING BUDGET	(336,826)	(266,965)	\$ (242,550)	<u>\$ (242,550)</u>

GENERAL GOVERNMENT PUBLIC BUILDINGS & PROPERTY	<u>2017</u> <u>ACTUAL</u>	2018 ACTUAL	<u>2018</u> <u>BUDGET</u>	2019 ESTIMATES
OPERATING EXPENDITURES				
GENERAL				
Salaries	\$ 35,723	\$ 56,803	\$ 77,000	\$ 77,000
C.P.P.	1,870	2,898	3,300	3,500
E.I.	871	1,342	1,600	1,600
OMERS	1,479	3,759	4,000	4,000
Employer Health Tax	798	1,424	1,700	1,700
Benefit Plan	1,987	4,413	4,900	4,900
W.S.I.B.	975	2,125	2,900	2,900
Other	-	-	725	25
Telephone	183	642	200	750
Consultants	-	-	6,500	4,000
Mileage	793	2,034	1,100	1,600
Machine Rental (Internal)	9,360	18,541	15,000	16,500
Machine Rental (External) - Tree Maintenar	-	296	7,700	4,000
Repairs	25,079	10,881	18,500	15,000
Hydro	292	278	300	300
ACBM Facilities Management/Survey Repo	-	3,918	5,500	3,900
Tree Planting Program	1,211	-	3,100	1,000
Transfer to Capital Reserve Fund	200,000	200,000	200,000	150,000
TOTAL OPERATING EXPENDITURES - GENER	280,621	309,354	354,025	292,675
BEAVERTON TOWN HALL				
Salaries	9,032	6,226	8,000	8,000
Telephones	2,413	2,630	2,500	2,600
Consultants	1,083	306	-	225
Mat Rentals	2,318	3,472	2,000	2,500
Repairs	32,982	10,712	32,000	25,000
Heat	6,594	6,138	8,300	9,000
Hydro	5,765	4,308	5,200	5,900
Water & Sewers	710	695	660	750
Property Taxes	2,207	1,160	2,200	1,200
TOTAL OPERATING EXPENDITURES - BTH	63,104	35,647	60,860	55,175

GENERAL GOVERNMENT	2017	<u>2018</u>	<u>2018</u>	<u>2019</u>	
PUBLIC BUILDINGS & PROPERTY	ACTUAL	ACTUAL	<u>BUDGET</u>	<u>ESTIMATES</u>	
CANNINGTON TOWN HALL					
Salaries	-	122	-	-	
Heat	1,100	1,478	2,100	1,900	
Hydro	3,695	3,124	3,000	3,000	
Repairs	720	-	1,500	1,500	
TOTAL OPERATING EXPENDITURES - CTH	5,515	4,724	6,600	6,400	
CANNINGTON CURLING CLUB BUILDING					
Other	-	5,746		-	
Repairs	426	352		5,000	
Heat	-	936		2,000	
Hydro	-	1,410		4,000	
Water & Sewers	-	726		1,000	
		<u>-</u> _	<u>-</u>		
	426	9,170	<u>-</u>	12,000	
SUNDERLAND TOWN HALL					
Salaries	7,742	7,029	8,000	8,000	
Other-Telephone	806	867	400	800	
Consultant	474	306		100	
Mat Rentals	964	1,451	900	1,000	
Repairs	5,174	9,126	16,500	12,000	
Heat	3,468	3,279	3,750	4,000	
Hydro	2,779	2,566	2,400	2,800	
Water & Sewers	546	559	460	500	
TOTAL OPERATING EXPENDITURES - STH	21,953	25,183	32,410	29,200	

GENERAL GOVERNMENT PUBLIC BUILDINGS & PROPERTY	2017 ACTUAL	2018 ACTUAL	<u>2018</u> BUDGET	2019 ESTIMATES
ADMINISTRATION BUILDING				
Salaries	24,787	22,639	24,000	24,000
Telephone	15,155	15,380	15,000	15,000
Consultant	200	-		75
Mat Rental	2,827	2,570	2,600	2,400
Machine Rental - Internal	53	-	210	200
Maintenance Supplies	293	-	1,700	1,100
Repairs	33,640	35,228	33,000	33,000
Service Contract Fees	11,569	10,358	11,500	11,300
Custodian	-	-	10,000	10,000
Heat	6,642	3,526	4,100	4,700
Hydro	16,287	13,794	17,000	17,000
Water & Sewers	1,458	1,386	1,800	1,800
TOTAL OPERATING EXPENDITURES - ADMIN _	112,911	104,881	120,910	120,575
SUNDERLAND HISTORICAL BUILDING				
Repairs	1,812	3,209	2,500	2,500
TOTAL OPERATING EXPENDITURES _	1,812	3,209	2,500	2,500
PLANT WATERING PROGRAM				
Salaries	6,841	12,748	12,000	12,000
Materials	5,054	3,762	6,000	4,800
Machine Rental - Internal	6,063	9,528	6,500	10,000
TOTAL OPERATING EXPENDITURES _	17,958	26,038	24,500	26,800
TOTAL OPERATING EXPENDITURES	504,300	518,206	601,805	545,325

GENERAL GOVERNMENT	<u>2017</u>	<u>2018</u>	<u>2018</u>	<u>2019</u>		
PUBLIC BUILDINGS & PROPERTY	<u>ACTUAL</u>	<u>ACTUAL</u>	<u>BUDGET</u>	ESTIMATES		
OPERATING REVENUES						
User Fees - Rent Beaverton Town Hall	24,736	24,333	29,000	29,000		
User Fees - Rent Sunderland Town Hall	5,860	5,260	5,000	4,000		
User Fees - Rent Administration Building	12,755	12,946	12,500	12,500		
User Fees - Rents Misc. Parking	132	363	700	600		
User Fees - Rent Sunderland Patrol Yard	3,696	3,740	4,000	3,800		
User Fees - Rent Cannington Garage	3,332	3,404	3,300	3,400		
User Fees - Rent Boathouse	2,524	2,570	3,000	3,000		
User Fees - Total Municipal Rents	53,035	52,616	57,500	56,300		
Donation	40,438	13,124	12,000	12,000		
Grants - Upgrades	600	8,614	-	-		
Transfer from Capital Reserve			7,500	-		
TOTAL OPERATING REVENUES	94,073	74,354	77,000	68,300		
NET OPERATING BUDGET	\$ 410,227	\$ 443,852	\$ 524,805	\$ 477,025		

PROTECTION TO PERSONS & PROPERTY FIRE DEPARTMENT		2017 ACTUAL		2018 ACTUAL		2018 BUDGET		2019 ESTIMATES
OPERATING EXPENDITURES								
Salaries	\$	195,529	\$	200,909	\$	200,500	\$	205,500
C.P.P.		5,548		5,698		5,800		6,200
E.I.		2,249		2,358		2,700		2,700
OMERS		21,669		22,314		22,400		23,000
Employer Health Tax		3,857		4,003		3,900		4,000
Benefit Plan		18,507		19,437		20,500		20,600
W.S.I.B.		5,567		6,042		5,950		6,050
Payments on Debentures		112,325		112,913		112,913		113,355
Courier		17		-		100		100
Advertising		182		101		500		1,000
Other		47,592		2,706		5,000		1,500
Agreements		11,587		26,956		14,800		25,000
Radio Agreements		47,356		47,680		43,000		49,000
Telephones		1,959		2,442		2,400		2,400
Consulting		3,938		-		-		35,000
Insurance		8,553		9,859		8,600		14,000
Mileage		29		-		200		200
Vehicle-Gas & Oil		8,836		8,968		8,000		10,000
Memberships - Professional Associations		1,133		1,651		1,600		2,000
Conference / Education Seminars		3,145		3,766		4,000		4,000
Uniforms		5,730		20,642		19,000		7,000
Protective Clothing		9,052		23,061		28,000		39,000
Firefighter Medicals		1,504		575		3,000		4,000
Equipment - Repairs/Maintenance		82,016		185,391		120,000		139,500
Training (Fire)		30,252		27,128		30,000		22,000
Public Fire Education		3,916		2,060		3,000		5,000
Public Fire Prevention		4,605		2,490		3,000		5,000
Public Access Defibrillation Program		1,356		1,082		2,000		1,000
Brock Emergency Plan		-		889		1,000		1,000
Transfers to Fire Equipment Reserve Fund		100,000		350,000		350,000		320,500
Station #1 (Sund) Operating Expenditures		101,127		94,322		140,800		121,400
Station #2 (Cann) Operating Expenditures		95,510		107,668		131,400		146,100
Station #3 (Beav) Operating Expenditures		133,838		164,893		187,200		181,100
TOTAL OPERATING EXPENDITURES	_	1,068,484	_	1,458,004	_	1,481,263		1,518,205
OPERATING REVENUES								
User Fees - Fire Revenue		42,836		44,874		50,000		35,000
Burn Permits		6,155		5,910		6,500		6,000
Transfer from Capital Reserve		1,443		1,509		1,509		0,000
Transfer from Rate Stabilization Reserve		1,445		1,307		1,307		5,000
Transfer from DC Reserve Fund		-		-		-		35,000
Lease Agreement -EMS		13,608		1,920				33,000
TOTAL OPERATING REVENUES		64,042		54,213		58,009		81,000
NET OPERATING PURCET	<u>-</u>	1 004 440	¢	1 402 701	¢	1 402 054	¢	1 427 005
NET OPERATING BUDGET	<u>\$</u>	1,004,442	<u>\$</u>	1,403,791	<u>Ş</u>	1,423,254	<u>\$</u>	1,437,205 Page 16

PROTECTION TO PERSONS & PROPERTY FIRE DEPARTMENT	2017 ACTUAL	2018 ACTUAL	<u>2018</u> <u>BUDGET</u>	2019 ESTIMATES
HALL #1				
OPERATING EXPENDITURES				
Salaries & Wages	79,032	72,944	118,500	99,500
Employer Health Tax	1,126	1,032	2,800	2,300
WSIB	7,018	6,646	4,600	4,600
Telephone	2,200	2,294	2,400	2,400
Gas & Oil	2,181	2,334	3,100	3,100
Building Maintenance	340	1,048	1,000	1,000
Heat	4,258	4,337	4,000	4,000
Hydro	4,560	3,231	4,000	4,000
Water & Sewers	412	456	400	500
TOTAL OPERATING EXPENDITURES	101,127	94,322	140,800	121,400

PROTECTION TO PERSONS & PROPERTY FIRE DEPARTMENT	2017 ACTUAL			2019 ESTIMATES	
HALL #2					
OPERATING EXPENDITURES					
Salaries & Wages	76,294	87,535	109,900	107,500	
Employer Health Tax	1,087	1,265	2,500	2,300	
WSIB	6,478	6,935	4,200	4,200	
Telephone	1,589	1,677	1,800	1,800	
Gas & Oil	2,042	2,380	4,000	4,000	
Building Maintenance	727	763	1,500	20,000	
Hydro	7,013	6,816	7,200	6,000	
Water & Sewers	280	297	300	300	
TOTAL OPERATING EXPENDITURES	95,510	107,668	131,400	146,100	

PROTECTION TO PERSONS & PROPERTY FIRE DEPARTMENT	2017 ACTUAL	2018 ACTUAL	<u>2018</u> <u>BUDGET</u>	2019 ESTIMATES
HALL #3				
OPERATING EXPENDITURES				
Salaries & Wages	114,575	124,271	145,200	148,900
Employer Health Tax	1,834	2,069	3,100	3,100
WSIB	7,018	7,513	5,200	5,200
Telephone	1,858	1,852	1,800	2,000
Gas & Oil	2,511	3,015	4,000	4,000
Building Maintenance	375	20,264	20,000	10,000
Heat	3,296	3,512	5,000	5,000
Hydro	1,963	1,889	2,500	2,500
Water & Sewers	408	508	400	400
TOTAL OPERATING EXPENDITURES	133,838	164,893	187,200	181,100

PROTECTION TO PERSONS & PROPERTY HEALTH & SAFETY COMMITTEE

	2017 ACTUAL		<u>2018</u> <u>ACTUAL</u>		2018 BUDGET		2019 ESTIMATES
OPERATING EXPENDITURES							
Salaries	\$	4,202	\$ 11,698	\$	15,000	\$	15,000
Other		948	3		500		500
Certification / Training Expenses		1,057	1,695		1,500		1,500
TOTAL OPERATING EXPENDITURES	\$	6,207	\$ 13,396	\$	17,000	\$	17,000

PROTECTION TO PERSONS & PROPERTY BUILDING DEPARTMENT		<u>2017</u> <u>ACTUAL</u>		<u>2018</u> <u>ACTUAL</u>		<u>2018</u> <u>BUDGET</u>	<u> </u>	2019 ESTIMATES
OPERATING EXPENDITURES								
Salaries	\$	236,229	\$	249,329	\$	251,000	\$	255,000
C.P.P.		7,692		5,188		7,800		8,250
E.I.		2,968		3,056		3,600		3,600
OMERS		25,455		26,857		27,000		27,500
Employer Health Tax		4,702		4,920		4,900		5,000
Benefit Plan		21,095		20,700		22,300		22,400
W.S.I.B.		6,898		7,573		7,600		7,650
Other		350		517		500		500
Telephone		872		665		1,200		1,000
Legal Fees & Expenses		2,500		1,000		1,000		2,000
Consultants		-		-		500		1,000
Gas & Oil		1,957		2,337		2,000		2,000
License		120		120		-		240
Mileage		2,784		2,349		4,000		2,000
Memberships - Professional Associations		1,234		1,424		1,400		1,500
Conference / Education Seminars		1,801		1,257		2,000		2,000
Safety Equipment & Boots		132		-		400		200
Office Equip - Repairs/Maint/Licenses		6,003		5,597		6,000		6,000
Repairs / Maintenance		144		1,181		1,500		1,000
Transfer to Capital Reserve Fund		178,830		5,000		5,000		5,000
TOTAL OPERATING EXPENDITURES		501,766	_	339,070	_	349,700		353,840
OPERATING REVENUES								
User Fees - Building Fees		527,130		337,557		349,700		301,000
Transfer from Reserve Fund		JZ7,13U -		-		347,700		52,840
TOTAL OPERATING REVENUES	_	527,130	_	337,557	_	349,700	_	353,840
NET OPERATING BUDGET	<u>\$</u>	(25,364)	<u>\$</u>	1,513	\$	_	\$	

PROTECTION TO PERSONS & PROPERTY LIVESTOCK CLAIMS / FENCEVIEWERS	2017 2018 ACTUAL ACTUAL		<u>2018</u> BUDGET		2019 ESTIMATES			
	_		-				_	
OPERATING EXPENDITURES								
<u>FENCEVIEWERS</u>								
Office Supplies		-		-		50		50
Other		-		-		450		300
Contract Fees		-		-		1,000		1,000
TOTAL OPERATING EXPENDITURES						1,500		1,350
LIVESTOCK CLAIMS								
Other	\$	-	\$	-	\$	200	\$	200
Mileage		227		337		500		400
Contract Fees		1,098		1,580		2,000		2,000
Livestock Claims Paid		4,646		17,975		15,000		15,000
TOTAL OPERATING EXPENDITURES		5,971		19,892	_	17,700		17,600
TOTAL OVERALL OPERATING EXPENDITURES	\$	5,971	\$	19,892	<u>\$</u>	19,200	\$	18,950
OPERATING REVENUES								
Livestock Claims Recovered from Ministry		4,646		17,975		15,000		15,000
Livestock Claims - Administration Fees		390		930		750		750
TOTAL OPERATING REVENUES		5,036		18,905	_	15,750	_	15,750
NET OPERATING BUDGET	\$	935	\$	987	<u>\$</u>	3,450	\$	3,200

PROTECTION TO PERSONS & PROPERTY CANINE CONTROL DEPARTMENT		2017 ACTUAL		2018 ACTUAL		2018 BUDGET		2019 ESTIMATES
OPERATING EXPENDITURES								
Salaries	\$	100,963	\$	102,913	\$	115,000	\$	135,000
C.P.P.		3,992		4,736		4,500		5,750
E.I.		1,869		2,141		2,250		2,800
OMERS		5,625		7,987		10,400		10,700
Employer Health Tax		1,958		2,322		2,250		2,600
Benefit Plan		5,793		8,916		9,600		9,600
W.S.I.B.		3,063		3,810		3,650		4,300
Other		-		207		100		200
Telephone		2,969		2,525		2,500		2,500
Supplies (Dog Tags)		294		440		500		400
Legal Fees & Expenses		2,500		2,000		2,000		1,000
Mileage		2,907		2,751		3,000		2,000
Gas & Oil		5,126		5,972		6,000		7,000
License		-		240		225		225
Memberships - Professional Associations		189		254		100		150
Clothing Allowance		392		640		600		600
Repairs -		7,915		1,563		1,500		1,500
Building Expenses		2,944		2,274		2,200		2,200
Cleaning Supplies		49		2,129		1,000		2,000
Heat		1,901		1,796		3,000		3,000
Hydro		4,914		4,799		5,700		5,700
Water & Sewers		211		222		200		200
Pound Supplies		3,814		3,518		3,000		4,000
Commission on Sale of Tags		716		231		2,500		800
Disposals		285		708		500		700
Sick & Injured Animals-Optional Treatment		11,168		8,211		5,000		6,000
Wildlife Disposals		140		798		1,000		1,000
Vaccinations & Medications		4,071		6,765		2,500		5,500
Transfer to Capital Reserve Fund		5,000		5,000		5,000		5,000
TOTAL OPERATING EXPENDITURES		180,768	_	185,868		195,775		222,425
OPERATING REVENUES								
Users Fees - Canine Control		25,565		23,668		34,000		30,780
Transfer from Sick & Injured Animal Reserve		5,000		8,200		5,000		6,000
·	_		_		_			
TOTAL OPERATING REVENUES	_	30,565		31,868		39,000		36,780
NIII AANAANNA 2002		1 50 000	_	154.000		4.2.	_	105 / 45
NET OPERATING BUDGET	\$	150,203	\$	154,000	\$	156,775	\$	185,645

PROTECTION TO PERSONS & PROPERTY BY-LAW ENFORCEMENT		<u>2017</u> <u>ACTUAL</u>		2018 ACTUAL		<u>2018</u> BUDGET	2019 ESTIMATES
OPERATING EXPENDITURES							
Salaries	\$	43,615	\$	57,794	\$	49,000	\$ 100,839
C.P.P.	•	1,711	Ċ	2,030	•	2,000	4,300
E.I.		801		918		1,000	2,000
OMERS		2,410		3,423		4,550	8,900
Employer Health Tax		839		995		1,000	1,900
Benefit Plan		2,483		3,821		4,200	9,300
W.S.I.B.		1,313		1,633		1,550	3,000
Other		121		77		150	150
Telephone		1,882		1,580		1,500	2,200
Supplies (Parking Tickets)		_		762		200	250
Legal Fees & Expenses		4,000		3,000		3,000	2,000
Mileage		3,204		3,242		4,000	4,000
Memberships - Professional Associations		-		67		150	150
Conference / Education Seminars		-		-		250	250
Clothing		387		285		600	1,100
TOTAL OPERATING EXPENDITURES		62,766	_	79,627	_	73,150	 140,339
OPERATING REVENUES							
Users Fees - Parking Violations		1,706		1,432		1,500	1,500
P.O.A. Revenues		7,493		8,138		10,000	10,000
TOTAL OPERATING REVENUES	_	9,199	_	9,570	_	11,500	 11,500
NET OPERATING BUDGET	<u>\$</u>	53,567	\$	70,057	<u>\$</u>	61,650	\$ 128,839

TRANSPORTATION SERVICES ROADS DEPARTMENT	<u>2017</u> <u>ACTUAL</u>	2018 ACTUAL	2018 BUDGET	2019 ESTIMATES
BRIDGE AND CULVERT MAINTENANCE ROADSIDE MAINTENANCE	\$ 26,154	\$ 56,799	\$ 60,050	\$ 57,200
Grass Mowing & Weed Spraying	24,182	19,831	25,400	32,300
Brushing, Tree Trimming	79,655	142,228	98,000	120,100
Ditching	88,082	157,467	91,000	144,100
Catch Basins, Curbs and Gutters	19,628	20,645	23,800	24,500
Storm Drains	7	2,498	5,000	6,000
Debris / Litter Pick-Up	11,127	10,015	9,000	10,500
TOTAL ROADSIDE MAINTENANCE	222,681	352,684	252,200	337,500
HARDTOP MAINTENANCE				
Patching and Spray Patching	130,194	144,923	150,500	148,500
Sweeping, Flushing, Cleaning	47,208	52,003	36,100	53,000
Shoulder Maintenance	25,481	42,793	26,000	38,000
TOTAL HARDTOP MAINTENANCE	202,883	239,719	212,600	239,500
LOOSE TOP MAINTENANCE				
Grading & Scarifying	145,020	186,558	190,500	195,600
Dust Layer	162,766	158,588	185,000	180,000
Prime or Priming	207 704	245 144	275 500	275 400
TOTAL LOOSE TOP MAINTENANCE	307,786	345,146	375,500	375,600
WINTER CONTROL Show Playing / Sanding	407.001	EEO 24E	200 000	F12 000
Snow Plowing / Sanding Snow Fence / Culvert Thawing	426,001 6,472	559,345 8,449	388,000 10,400	512,000 11,000
Winter Stand-By Patrol	37,427	49,096	44,500	44,500
TOTAL WINTER CONTROL	469,900	616,890	442,900	567,500
TOTAL WINTER CONTROL				
SAFETY DEVICES	70,300	108,686	97,300	97,300
ON-CALL PATROL	27,656	33,058	30,000	31,000
MAINTENANCE OVERHEAD	1,615,953	1,788,784	1,860,522	1,802,924
TOTAL OPERATING EXPENDITURES	2,943,313	3,541,766	3,331,072	3,508,524
OPERATING REVENUES				
Gov't Grants - Aggregate Resources Act	66,723	68,636	71,000	130,000
Gov't Grants - Federal Gas Tax Revenues	350,907	361,222	361,222	353,174
Transfer from Capital Reserve	-	14,431	7,600	-
Transfer From Brock Hydro Sale R/F	100,000	100,000	100,000	100,000
User Fees - Road Revenue	70,540	84,626	75,000	90,000
TOTAL OPERATING REVENUES	588,170	628,915	614,822	673,174
NET OPERATING BUDGET	\$ 2,355,143	\$ 2,912,851	\$ 2,716,250	\$ 2,835,350

TRANSPORTATION SERVICES ROADS DEPARTMENT DETAILED MAINTENANCE BACK-UP	<u>.</u>	<u>2017</u> ACTUAL		2018 ACTUAL		2018 BUDGET	<u>E:</u>	2019 STIMATES
BRIDGE AND CULVERT MAINTENANCE Salaries	\$	16,726	\$	19,257	\$	25,000	\$	25,000
Consultants	Ψ	10,720	Ψ	17,207	Ψ	3,000	Ψ	2,700
Machine Rental (Internal)		6,102		23,295		14,000		18,000
Machine Rental (External)		1,832		916		3,550		2,700
Materials		1,494		13,331		14,500		8,800
TOTAL BRIDGE & CULVERT MAINT.	\$	26,154	\$	56,799	\$	60,050	\$	57,200
ROADSIDE MAINTENANCE								
B1 - GRASS MOWING & WEED SPRAYING								
Salaries	\$	11,433	\$	9,841	\$	18,000	\$	18,000
Machine Rental (Internal)		3,451		8,703		4,400		10,000
Machine Rental (External)		9,298		951		3,000		4,300
Materials		-		336		-		-
TOTAL ODASS MOUNTAIN (DA)		24 102		19,831	_	25 400		20 200
TOTAL GRASS MOWING (B1)		24,182		17,831	_	25,400		32,300
B2 - BRUSH, TREE TRIMMING		<i>AE EE</i> 0		E0.0/9		E0 000		EO 000
Salaries Machine Rental (Internal)		45,558 10,557		59,068 52,815		50,000 19,000		50,000 40,000
Machine Rental (External)		23,540		30,345		28,500		30,000
Materials		23,340		50,545		500		100
TOTAL BRUSH / TREE TRIMMING (B2) B3 - DITCHING		79,655		142,228	_	98,000		120,100
Salaries		28,433		40,833		44,000		44,000
Machine Rental (Internal)		35,552		72,593		26,000		70,000
Machine Rental (External)		24,056		43,513		18,500		30,000
Materials		41		528		2,500		100
TOTAL DITCHING (B3)		88,082		157,467		91,000		144,100
B4 - CATCH BASINS, CURBS & SEWERS				1017101	_	<u> </u>		111,100
Salaries		5,592		7,647		8,000		8,000
Machine Rental (Internal)		1,379		5,528		3,200		3,500
Machine Rental (External)		10,479		6,025		9,600		11,000
Materials		2,178		1,445		3,000		2,000
TOTAL CATCH BASINS (B4)		19,628		20,645	_	23,800		24,500
B6 - STORM DRAINS								
Machine Rental (Internal)								1,000
Machine Rental (External)		7		2,498		5,000		5,000
TOTAL STORM DRAINS (B6)	_	7	_	2,498	_	5,000		6,000
` '								

TRANSPORTATION SERVICES ROADS DEPARTMENT DETAILED MAINTENANCE BACK-UP	<u> </u>	2017 ACTUAL		2018 ACTUAL		<u>2018</u> BUDGET	<u>E\$</u>	2019 STIMATES
ROADSIDE MAINTENANCE (CONTINUED) B5 - DEBRIS / LITTER PICK-UP								
Salaries		8,026		6,246		6,000		7,000
Machine Rental (Internal)		3,101		3,769		3,000		3,500
TOTAL DEBRIS / LITTER PICK-UP (B5)	_	11,127		10,015		9,000		10,500
TOTAL ROADSIDE MAINTENANCE HARDTOP MAINTENANCE C1 - PATCHING	\$	222,681	<u>\$</u>	352,684	\$	252,200	\$	337,500
Salaries	\$	30,453	\$	29,533	\$	44,000	\$	44,000
Machine Rental (Internal)		23,143		29,343		13,500		14,500
Machine Rental (External)		60,589		66,526		75,000		70,000
Materials		16,009		19,521		18,000		20,000
TOTAL PATCHING (C1)		130,194		144,923	_	150,500		148,500
C2 - SWEEPING / FLUSHING								
Salaries		7,210		8,283		8,000		10,000
Machine Rental (Internal)		14,141		19,542		6,100		20,000
Machine Rental (External)		25,857		24,178		22,000		23,000
TOTAL SWEEPING / FLUSHING (C2)		47,208		52,003		36,100		53,000
C3 - SHOULDER MAINTENANCE								
Salaries		16,332		21,336		17,000		17,000
Machine Rental (Internal)		8,766		20,453		7,000		20,000
Machine Rental (External)		-		-		-		1,000
Materials		383		1,004		2,000		-
TOTAL SHOULDER MAINT. (C3)		25,481		42,793	_	26,000		38,000
TOTAL HARDTOP MAINTENANCE	\$	202,883	<u>\$</u>	239,719	<u>\$</u>	212,600	\$	239,500

TRANSPORTATION SERVICES ROADS DEPARTMENT DETAILED MAINTENANCE BACK-UP	<u>.</u>	2017 ACTUAL		2018 ACTUAL		<u>2018</u> BUDGET	<u>E\$</u>	2019 STIMATES
LOOSE TOP MAINTENANCE D1/D2 - GRADING & SCARIFYING Salaries Machine Rental (Internal) Machine Rental (External) Miscellaneous-Materials	\$	61,646 83,374 -	\$	53,859 132,699 - -	\$	100,000 90,000 500	\$	100,000 95,000 500 100
TOTAL GRADING & SCARIFYING (D2)		145,020		186,558		190,500		195,600
D3 - DUST LAYER Materials TOTAL DUST LAYER (D3)		162,766 162,766		158,588		185,000		180,000
D4 - PRIME OR PRIMING Miscellaneous		-		-		-		· · ·
TOTAL DUST LAYER (D3)					_			
TOTAL LOOSE TOP MAINTENANCE WINTER CONTROL	<u>\$</u>	307,786	<u>\$</u>	345,146	<u>\$</u>	375,500	<u>\$</u>	375,600
E1 - SNOW PLOWING / SANDING Salaries Machine Rental (Internal) Machine Rental (External) Materials	\$	133,319 184,651 - 108,031	\$	126,743 251,501 2,437 178,664	\$	130,000 166,000 2,000 90,000	\$	135,000 200,000 2,000 175,000
TOTAL SNOW PLOWING (E1)		426,001		559,345		388,000		512,000
E3 - CULVERT/DITCH THAWING Salaries Machine Rental (Internal) Materials		4,036 2,436		4,219 4,184 46		8,000 2,400		8,000 3,000
TOTAL CULVERT/DITCH (E3) E4 - WINTER ON-CALL & PATROL	_	6,472		8,449		10,400		11,000
Salaries Machine Rental (Internal)		29,404 8,023		32,310 16,786		35,000 9,500		35,000 9,500
TOTAL WINTER STAND-BY PATROL(E4)		37,427	_	49,096	_	44,500	_	44,500
TOTAL WINTER CONTROL	<u>\$</u>	469,900	<u>\$</u>	616,890	<u>\$</u>	442,900	<u>\$</u>	567,500

TRANSPORTATION SERVICES ROADS DEPARTMENT DETAILED MAINTENANCE BACK-UP	<u>.</u>	<u>2017</u> ACTUAL		2018 ACTUAL		<u>2018</u> <u>BUDGET</u>	<u>ES</u>	2019 TIMATES
SAFETY DEVICES / GUIDE RAIL	æ	01 400	Φ.	00.270	Φ.	00.000	Φ.	00.000
Salaries	\$	21,439	\$	20,362	\$	28,000	\$	28,000
Machine Rental (Internal) Machine Rental (External)		8,211		10,592		16,000 2,800		16,000 2,800
Materials		10,558		- 48,196		18,000		18,000
CN & Miscellaneous		30,092		29,536		32,500		32,500
CN & Miscella leous		30,072		27,550		32,300		32,300
TOTAL SAFETY DEVICES (F)	\$	70,300	\$	108,686	\$	97,300	\$	97,300
H - OFF-SEASON PATROL								
Salaries	\$	14,046	\$	14,655	\$	14,000	\$	14,000
Machine Rental (Internal)		13,610		18,403		16,000		17,000
TOTAL OFF- SEASON PATROL (H)	\$	27,656	\$	33,058	\$	30,000	\$	31,000
MAINTENANCE OVERHEAD								
ROADS ADMINISTRATION								
Salaries	\$	277,492	\$	281,005	\$	285,000	\$	285,000
Statutory Holidays		34,875		38,249		35,000		40,000
Vacation Pay		51,636		41,148		60,000		60,000
W.S.I.B Wages		860		-		10,000		10,000
Sick Time & Appointments		34,005		23,813		25,000		25,000
Salaries - Road Safety Meetings / Seminars		11,389		12,903		10,000		12,000
C.P.P.		39,225		39,201		42,500		47,000
E.I.		15,856		16,064		19,900		20,700
OMERS		74,378		81,344		96,300		96,100
Employer Health Tax		19,354		19,963		21,300		22,000
Benefit Plan		104,833		108,135		140,800		144,000
W.S.I.B.		34,081		26,979		35,000		36,000
Other		-		124		-		
Courier		106		142		300		150
Advertising		1,583		1,092		900		1,100
Telephone (Cell/10-4)		8,547		16,138		19,000		19,000
Legal Fees & Expenses		500		300		300		300
Consultants		13,101		5,018		20,000		25,000
Mileage		6,484		4,785		6,000		5,500
Memberships - Professional Associations		1,349		1,470		2,000		2,000
Conference / Education Seminars		16,554		22,724		25,000		25,000
Clothing / Boot Allowance		4,472		4,812		4,500		4,500
Safety Clothing & Supplies		- 07.000		2,627		1,700		1,700
Machine Rental (Internal)		27,830		30,482		21,000		25,000
Office Equipment - Repairs		1,000		310		600		500
Weather Forecasts		5,276		4,345		5,500		4,500
Safety Training		1,861		2,319		3,000		3,000

TRANSPORTATION SERVICES ROADS DEPARTMENT	<u>2017</u> ACTUAL	<u>2018</u> ACTUAL	<u>2018</u> BUDGET	2019 ESTIMATES
DETAILED MAINTENANCE BACK-UP				
ROADS ADMINISTRATION (CONTINUED)				
CWWF Project	-	14,488	-	25,000
Transfers to Reserve Fund - Fed Gas Tax	350,907	361,222	361,222	353,174
Transfers to Reserve Fund - Bridges & Culve	400,000	400,000	400,000	420,500
Transfer to Reserve Fund - Equipment	-	97,500	97,500	-
Road Needs Study Update	5,000	34,904	35,000	-
Structure Re-inspections	11,173	1,242	3,000	15,000
TOTAL ROADS ADMINISTRATION	1,553,727	1,694,848	1,787,322	1,728,724
SUNDERLAND GARAGE			500	400
Machine Rental (Internal)	11.000	-	500	400
Repairs	11,028	23,312	7,500	8,000
TOTAL SUNDERLAND GARAGE	11,028	23,312	8,000	8,400
CANNINGTON GARAGE		_	_	
Machine Rental (Internal)	-	-	100	100
Repairs	2,774	223	3,800	1,800
TOTAL CANNINGTON GARAGE	2,774	223	3,900	1,900
BEAVERTON GARAGE	_		_	
Machine Rental (Internal)	-	-	200	200
Repairs	672	410	5,500	2,500
Heat	2,618	2,798	3,800	3,500
Hydro	929	956	1,100	1,100
Water and Sewers	388	291	400	350
TOTAL BEAVERTON GARAGE	4,607	4,455	11,000	7,650

TRANSPORTATION SERVICES ROADS DEPARTMENT DETAILED MAINTENANCE BACK-UP	2017 ACTUAL	2018 ACTUAL	2018 BUDGET	2019 ESTIMATES
MAINTENANCE OVERHEAD (CONTINUED)				
THORAH PATROL YARD				
Other	288	593		-
Telephone	4,494	5,348	3,700	5,000
Gas and Oil	1,206	4,596	300	600
Machine Rental (Internal)	254	-	8,000	4,600
Repairs	11,117	24,015	11,500	18,000
Small Tools	4,783	2,593	4,600	5,000
Safety Supplies	917	4,675	500	550
Heat	8,062	11,442	9,500	10,000
Hydro	12,696	12,684	12,200	12,500
TOTAL THORAH PATROL YARD	43,817	65,946	50,300	56,250
TOTAL MAINTENANCE OVERHEAD	\$ 1,615,953	\$ 1,788,784	\$ 1,860,522	\$ 1,802,924

TRANSPORTATION SERVICES STREETLIGHTS		<u>2017</u> <u>ACTUAL</u>		2018 ACTUAL		2018 BUDGET	<u>.</u>	2019 ESTIMATES
OPERATING EXPENDITURES								
GENERAL								
Hydro - Villages	\$	86,040	\$	81,861	\$	80,000	\$	80,000
Hydro - Thorah		28,409		25,596		29,000		26,000
Hydro - Manilla		4,366		3,946		5,000		3,900
Hydro - Saginaw		1,148		1,045		1,100		1,100
Hydro - Port Bolster		679		620		750		650
Hydro - Wilfrid		2,059		1,870		1,900		1,900
Hydro - Vallentyne		2,103		1,909		2,200		1,700
Hydro - Brock Township		2,640		3,308		2,800		2,700
Hydro - Regional Roads		2,203		2,031		2,100		1,650
Repairs - Urban		14,735		39,561		28,500		28,000
Repairs - Rural		14,962		6,852		8,000		9,500
Streetlight Inventory		9,304		16,926		26,000		15,000
Christmas Lighting - Install/Removal		8,357		9,819		8,500		
General - Salaries		1,135		1,669		1,500		1,500
General - Machine Rental		71		-		350		350
Locates		6,031		13,016		6,500		
General - Other		-		-		300		250
TOTAL OPERATING EXPENDITURES - GEN'L		184,242		210,029		204,500		174,200
INSPECTION PATROL & OTHER CHARGES								
Locates								12,000
Christmas Lighting - Install/Removal								8,500
Inspection Patrol - Salaries		300		427		4,500		4,500
Inspection Patrol - Machine Rental Internal		_		_		1,000		1,000
TOTAL OPERATING EXPENDITURES - INSP.		300		427	_	5,500		26,000
TOTAL OVERALL OPERATING EXPENDITURE:		184,542		210,456		210,000		200,200
OPERATING REVENUES								
Streetlighting Charges Collected on Tax Ro		197,638		204,939		204,500		174,200
TOTAL OPERATING REVENUES	_	197,638	_	204,939	_	204,500		174,200
NET OPERATING BUDGET	<u>\$</u>	(13,096)	<u>\$</u>	5,517	<u>\$</u>	5,500	<u>\$</u>	26,000
		-		_		-		_

TRANSPORTATION SERVICES SIDEWALKS	<u>.</u>	<u>2017</u> ACTUAL	2018 ACTUAL		<u>2018</u> BUDGET	<u>2019</u> ESTIMATES
OPERATING EXPENDITURES						
Salaries	\$	29,165	\$ 29,057	\$	30,000	\$ 35,000
Consultants		-	-		-	1,600
Gas & Oil		1,064	1,312		1,200	1,250
Machine Rental - Internal		1,851	2,299		2,700	2,800
Machine Rental - External		2,676	7,750		1,200	1,700
Sidewalk Repairs		102	663		3,400	3,000
Equipment Repairs		5,338	7,539		2,750	4,500
Maintenance & Misc. Supplies		-	-		-	200
Materials		4,342	4,095		2,800	3,000
Transfer to Capital Reserve Fund		50,000	50,000		50,000	50,000
TOTAL OPERATING EXPENDITURES	\$	94,538	\$ 102,715	\$	94,050	\$ 103,050
OPERATING REVENUES						
Transfer from Capital Reserve		-	-		-	
TOTAL OPERATING REVENUES			-	_	-	
NET OPERATING BUDGET	\$	94,538	\$ 102,715	\$	94,050	\$ 103,050

TRANSPORTATION SERVICES PARKING LOTS	<u>2017</u> <u>ACTUAL</u>		2018 ACTUAL		<u>2018</u> BUDGET		2019 ESTIMATES
OPERATING EXPENDITURES							
Salaries	\$ -	\$	774	\$	5,000	\$	5,000
Machine Rental - Internal	142		1,058		1,600		1,500
Machine Rental - External	44,872		36,330		38,000		36,000
Asphalt Repair & Maintenance	20,000		-		5,000		8,000
Materials	-		-		1,700		500
Line Marking	8,039		12,594		11,500		11,000
TOTAL OPERATING EXPENDITURES	73,053	_	50,756	_	62,800		62,000
OPERATING REVENUES							
Transfer from Capital Reserve	-		-		5,000		8,000
TOTAL OPERATING REVENUES		_	<u> </u>	_	5,000	_	8,000
NET OPERATING BUDGET	\$ 73,053	\$	50,756	\$	57,800	\$	54,000

TRANSPORTATION SERVICES TRAFFIC CONTROL	<u>2017</u> ACTUAL		2018 ACTUAL		<u>2018</u> BUDGET		2019 ESTIMATES
OPERATING EXPENDITURES							
Salaries	\$	60,211	\$ 61,956	\$	62,000	\$	62,000
C.P.P.		1,440	1,788		1,550		1,800
E.I.		1,289	1,378		1,500		1,500
Employer Health Tax		1,101	1,157		1,200		1,200
W.S.I.B.		1,722	1,898		1,900		2,000
Advertising		340	-		100		100
Mileage		2,614	1,718		1,200		1,500
Maintenance & Misc. Supplies		314	332		100		200
TOTAL OPERATING EXPENDITURES	\$	69,031	\$ 70,227	\$	69,550	\$	70,300

ENVIRONMENTAL SERVICES GARBAGE COLLECTION	<u>2017</u> ACTUAL	2018 ACTUAL	2018 BUDGET	2019 ESTIMATES
OPERATING EXPENDITURES				
Salaries	\$ 24,007	\$ 27,874	\$ 30,000	\$ 30,000
Machine Rental - Internal	4,886	20,453	9,800	15,000
Machine Rental - External	-	-	100	100
Maintenance & Misc. Supplies	2,090	1,043	1,400	1,750
Landfill Tipping Fees	4,598	5,102	4,800	4,700
TOTAL OPERATING EXPENDITURES	\$ 35,581	\$ 54,472	\$ 46,100	\$ 51,550

HEALTH SERVICES SUNDERLAND MEDICAL CENTRE	<u>2017</u> <u>ACTUAL</u>	<u>2018</u> <u>ACTUAL</u>	<u>2018</u> <u>BUDGET</u>	2019 ESTIMATES
OPERATING EXPENDITURES				
Salaries & Wages	\$	- \$	- \$	- \$ -
Other	Ψ	- Ψ	- ψ	- Ψ -
Heat		_	_	
Hydro		_		
Water & Sewers		_		
Telephone		_		
Equipment Repairs / Maintenance		-	_	
Repairs		-	-	-
Advertising		-	-	
Taxes		-	_	
Custodian		-	-	
Bad Debt Expense		-	-	
Nurse Practitioner		-	-	
To Reserve Fund		-	-	
TOTAL OPERATING EXPENDITURES	\$	- \$	<u> </u>	\$ -
OPERATING REVENUES				
Transfer from Capital R/F-Public Buildings		-	-	-
TOTAL OPERATING REVENUES		-	<u> </u>	
NET OPERATING BUDGET	\$	- \$	<u>-</u> \$.	· \$ -

HEALTH SERVICES	<u>2017</u>	<u>2018</u>	<u>2018</u>	<u>2019</u>
BEAVERTON-THORAH HEALTH CENTRE	<u>ACTUAL</u>	ACTUAL	<u>BUDGET</u>	<u>ESTIMATES</u>
OPERATING EXPENDITURES				
Telephone	2,377	2,259	2,200	2,100
Mat Rental	3,173	4,159	3,500	3,400
Equipment Repairs / Maintenance	-	-	1,200	-
Repairs	32,706	36,238	28,000	31,200
Custodian	37,485	34,337	38,000	37,500
Heat	2,717	2,595	4,100	4,000
Hydro	17,152	14,936	16,500	17,000
Water & Sewers	4,233	3,793	4,500	4,500
Taxes	21,314	21,023	22,000	21,200
Pest Control	685	420	600	650
TOTAL OPERATING EXPENDITURES	121,842	119,760	120,600	121,550
OPERATING REVENUES				
Rents - Beaverton Health Centre	95,331	111,958	95,000	110,000
TOTAL OPERATING REVENUES	95,331	111,958	95,000	110,000
NET OPERATING BUDGET	\$ 26,511	\$ 7,802	\$ 25,600	\$ 11,550

HEALTH SERVICES CEMETERIES		<u>2017</u> <u>ACTUAL</u>		2018 ACTUAL		<u>2018</u> BUDGET		2019 ESTIMATES
OPERATING EXPENDITURES								
Salaries	\$	3,558	\$	6,794	\$	10,000	\$	10,000
Machine Rental - Internal		-		7,354		2,000		7,500
Monument Repair		997		-		8,000		5,000
Contract-Maint		837		710		5,000		2,500
Materials		65		-		1,500		1,300
TOTAL OPERATING EXPENDITURES		5,457		14,858		26,500		26,300
OPERATING REVENUES								
Burial Fees		2,785		1,125		1,700		1,700
TOTAL OPERATING REVENUES		2,785	_	1,125	_	1,700	_	1,700
NET OPERATING BUDGET	<u>\$</u>	2,672	\$	13,733	\$	24,800	\$	24,600

RECREATION AND CULTURAL SERVICES PARKS DEPARTMENT		<u>2017</u> <u>ACTUAL</u>		2018 ACTUAL		2018 BUDGET		2019 ESTIMATES
OPERATING EXPENDITURES								
PARKS - GENERAL								
Salaries	\$	117,570	\$	119,087	\$	143,500	\$	143,500
C.P.P.		9,614		12,466		7,000		7,000
E.I.		4,733		6,234		2,850		3,000
OMERS		10,580		11,239		7,550		8,500
Employer Health Tax		4,098		5,529		2,650		2,750
Benefit Plan		1,987		4,413		4,900		10,000
W.S.I.B.		6,410		9,073		4,500		4,500
Advertising		442		307		350		450
Telephone		2,496		2,964		2,400		2,500
Consultants		1,500		-		8,500		300
Mileage		23		-		250		200
Gas & Oil		2,894		4,265		3,600		4,500
Conference/Education		1,072		4,614		10,000		7,000
Clothing		-		-		100		100
Machine Rental - Internal		26,504		55,055		20,500		55,000
Equipment Rental - Portable Toilets		16,251		14,409		16,500		16,500
Repairs		25,158		15,632		20,500		20,000
Equipment Parts & Repairs		6,635		6,282		7,000		6,700
Materials		11,942		5,004		10,000		9,600
Hydro		7,364		6,557		7,600		7,800
Water & Sewers		8,990		10,386		9,000		10,000
Taxes		992		994		1,200		1,100
TOTAL PARKS - GENERAL		267,255	_	294,510		290,450		321,000
SMALL CRAFT HARBOUR FACILITIES		10.445		0.4.000		10.000		05.000
Salaries		12,445		24,083		12,000		25,000
C.P.P.		286		363		600		650
E.I.		156		192		300		300
Employer Health Tax		134		161		200		250
W.S.I.B.		209		265		400		400
Consultants		7 (00		-		1,500		350
Maintenance		7,692		2,215		7,000		7,200
Contract Fees		1,756		1,536		2,300		2,000
Machine Rental - Internal		40.000		2,721		-		-
Transfer to Capital Reserve Fund	_	40,000	_	40,000		40,000	_	40,000
TOTAL SMALL CRAFT HARBOUR		62,678		71,536	_	64,300	_	76,150

RECREATION AND CULTURAL SERVICES PARKS DEPARTMENT	<u>2017</u> <u>ACTUAL</u>	<u>2018</u> <u>ACTUAL</u>	<u>2018</u> <u>BUDGET</u>	2019 ESTIMATES
YOUTH CAMP PROGRAM				
Salaries/Wages	46,158	63,648	60,000	62,200
CPP	1,196	971	2,950	3,150
El	928	1,282	1,400	1,500
Employer Health Tax	793	1,076	1,200	1,250
W.S.I.B.	1,241	1,765	1,850	2,000
Mileage	454	838	600	600
Materials/Supplies	21,932	26,061	15,000	16,000
TOTAL SUMMER YOUTH CAMP	72,702	95,641	83,000	86,700
DECDE ATION A LEIGURE				
RECREATION & LEISURE Salaries/Wages	41,681	53,696	96,590	71,200
Advertising	11,502	8,572	15,770	8,000
Mileage	1,890	2,200	1,500	1,500
Meetings & Training	23,204	26,285	14,000	20,500
Materials Materials	3,577	21,441	26,000	20,000
TOTAL RECREATION & LEISURE NETWORK	81,854	112,194	153,860	121,200
TOTAL OPERATING EXPENDITURES	484,489	573,881	591,610	605,050
OPERATING REVENUES				
Park Revenue	-	-	500	500
User Fees - Small Craft Harbour	23,686	23,386	25,000	23,000
Wage Subsidy - Summer Students	11,970	17,273	6,500	7,500
Donations-Camp	678	1,258	1,250	1,350
User Fees - Youth Camp	55,405	57,890	50,000	55,000
Program Registrations	16,963	20,474	15,000	15,000
Sports & Recreation Grant	15,757	60,960	75,360	7,536
TOTAL OPERATING REVENUES	124,459	181,241	173,610	109,886
NET OPERATING BUDGET	\$ 360,030	\$ 392,640	\$ 418,000	\$ 495,164

RECREATION AND CULTURAL SERVICES BEAVERTON-THORAH COMMUNITY CENTRE		2017 ACTUAL		2018 ACTUAL		2018 BUDGET		2019 ESTIMATES
OPERATING EXPENDITURES								
Salaries & Wages	\$	58,038	\$	68,241	\$	83,000	\$	80,000
Maintenance Wages (Casuals)		47,454		55,190		35,000		35,000
Sick Time Wages		1,835		5,530		2,500		3,500
C.P.P.		3,684		3,620		6,800		6,400
E.I.		1,785		1,629		3,200		3,200
OMERS		4,367		6,293		11,500		11,500
Employer Health Tax		1,659		1,699		3,000		3,000
Benefit Plan		6,054		17,670		21,500		22,500
W.S.I.B.		2,594		2,787		4,800		4,800
Advertising		77		275		200		100
Telephone		1,826		1,508		1,700		1,700
Mileage		268		86		600		500
Memberships - Professional Associations		1,043		563		600		800
Conference / Education Seminars		498		332		5,000		2,500
Clothing/Boot Allowance		265		265		400		300
Safety Equipment		199		250		300		300
Mat Rental		1,200		2,336		1,300		2,000
Machine Rental - Internal		-		2,515		150		2,500
Building Maintenance		44,207		34,773		40,000		43,000
Maintenance - Zamboni / Edger		2,929		1,146		3,000		3,000
Refrigeration - Repairs / Maintenance		22,176		6,774		13,000		13,500
Heat		8,548		8,228		12,000		11,500
Hydro		51,836		50,961		54,000		50,000
Water & Sewers		5,947		7,053		6,500		6,300
Pest Control		385		420		700		700
Sign Rental Commission		143		25		800		800
Transfer to Capital Reserve Fund		100,000		100,000		100,000		100,000
TOTAL OPERATING EXPENDITURES	_	369,017	_	380,169	_	411,550		409,400
OPERATING REVENUES								
User Fees - Beaverton Community Centre		94,991		90,266		109,900		104,150
TOTAL OPERATING REVENUES	_	94,991	_	90,266	_	109,900	_	104,150
NET OPERATING BUDGET	<u>\$</u>	274,026	<u>\$</u>	289,903	<u>\$</u>	301,650	\$	305,250

RECREATION AND CULTURAL SERVICES RICK MACLEISH MEMORIAL COMMUNITY CE		2017 ACTUAL	2018 ACTUAL		2018 BUDGET	2019 ESTIMATES
OPERATING EXPENDITURES						
Salaries	\$	64,161	\$ 55,387	\$	80,000	\$ 80,000
Maintenance Wages (Casuals)		38,466	59,226		30,000	30,000
Sick Time Wages		3,527	13,861		4,000	5,000
C.P.P.		5,929	6,172		6,300	6,600
E.I.		2,668	2,819		3,200	3,200
OMERS		10,602	10,900		11,500	11,500
Employer Health Tax		2,867	3,120		3,000	3,000
Benefit Plan		15,640	16,449		18,000	18,000
W.S.I.B.		4,484	5,119		4,500	4,500
Advertising		83	284		100	100
Telephone		2,889	2,356		2,500	2,600
Consultant		-	-		300	250
Mileage		89	86		100	100
Memberships - Professional Associations		1,043	563		600	1,000
Conference / Education Seminars		498	332		5,000	2,500
Clothing/Boot Allowance		531	536		500	500
Safety Equipment		-	250		400	500
Mat Rental		1,031	2,152		1,000	2,000
Machine Rental - Internal		-	4,176		100	4,000
Building Maintenance		30,147	27,377		33,000	33,000
Maintenance - Zamboni / Edger		910	1,401		1,600	1,300
Refrigeration - Repairs / Maintenance		10,927	9,400		11,000	10,500
Heat		4,708	4,743		4,600	5,000
Hydro		36,338	32,837		44,000	38,000
Water & Sewers		3,515	4,326		3,000	3,300
Pest Control		385	420		600	600
Sign Rental Commission		140	29		600	350
Transfer to Capital Reserve Fund		100,000	100,000		100,000	100,000
TOTAL OPERATING EXPENDITURES		341,578	364,321		369,500	367,400
OPERATING REVENUES						
User Fees - Rick MacLeish Memorial Comm		99,059	84,360		120,950	112,550
TOTAL OPERATING REVENUES	_	99,059	84,360	_	120,950	112,550
NET OPERATING BUDGET	\$	242,519	\$ 279,961	\$	248,550	\$ 254,850

RECREATION AND CULTURAL SERVICES SUNDERLAND MEMORIAL ARENA		2017 ACTUAL		2018 ACTUAL		2018 BUDGET	<u>E</u>	2019 STIMATES
OPERATING EXPENDITURES								
Salaries & Wages	\$	65,481	\$	77,449	\$	83,000	\$	83,000
Maintenance Wages (Casuals)		60,860		70,842		48,000		48,000
Sick Time Wages		2,412		6,711		3,500		4,500
C.P.P.		2,926		4,160		7,300		7,750
E.I.		1,518		2,203		3,500		3,500
OMERS		5,019		7,623		11,500		11,500
Employer Health Tax		1,524		2,106		3,000		3,000
Benefit Plan		6,448		8,077		18,000		18,000
W.S.I.B.		2,383		3,457		5,150		5,150
Advertising		83		286		100		100
Telephone		1,607		1,702		1,500		1,600
Consultants		-		-		300		300
Mileage		132		86		250		75
Gas & Oil		-		-		150		110
Memberships - Professional Associations		1,043		563		600		800
Conference / Education Seminars		498		332		5,000		2,500
Clothing/Boot Allowance		531		796		400		400
Safety Equipment		-		400		500		400
Mat Rental		711		1,369		700		1,200
Machine Rental - Internal		-		4,366		450		4,000
Building Maintenance		29,893		46,984		40,000		37,000
Maintenance - Zamboni / Edger		1,189		1,751		3,500		2,300
Refrigeration - Repairs / Maintenance		33,666		14,801		13,000		17,500
Heat		5,770		5,882		5,800		6,000
Hydro		47,405		43,197		50,000		47,500
Water & Sewers		5,160		5,097		4,200		4,400
Pest Control		385		420		600		600
Sign Rental Commission		651		98		1,300		750
Transfer to Reserve Fund		100,000		100,000		100,000		100,000
TOTAL OPERATING EXPENDITURES	_	377,295	_	410,758	\$	411,300	\$	411,935
OPERATING REVENUES								
User Fees - Sunderland Memorial Arena		155,186		147,628		157,000		153,800
TOTAL OPERATING REVENUES		155,186		147,628		157,000		153,800
NET OPERATING BUDGET	<u>\$</u>	222,109	<u>\$</u>	263,130	<u>\$</u>	254,300	\$	258,135

RECREATION AND CULTURAL SERVICES COMMUNITY HALLS	<u>2017</u> <u>ACTUAL</u>	2018 ACTUAL	2018 BUDGET	2019 ESTIMATES
OPERATING EXPENDITURES				
MANILLA COMMUNITY HALL	•		•	
Salaries	\$ 27		•	\$ -
Repairs	1,67		9,000	8,500
Heat Hudro	1,95 1,40		3,000	2,700
Hydro Water Sampling / Testing	3,06	•		1,500 3,000
Pest Control	3,06		650	650
1 C31 COTIIIOI	37	2 72/	030	000
TOTAL MANILLA HALL	8,76	10,272	17,150	16,350
WILFRID COMMUNITY HALL				
Repairs	1,21	4 3,254	4,300	3,500
Heat	1,78			2,000
Hydro	2,47		2,500	2,500
Water Sampling / Testing	3,45			3,800
Pest Control	39	•	700	700
TOTAL WILFRID HALL	9,31	0 11,394	13,500	12,500
PORT BOLSTER COMMUNITY HALL				
Transfer to Reserve Fund			-	0.500
Grant to Georgina (50% Share Capital Worl		-	2,500	2,500
TOTAL PORT BOLSTER HALL		<u> </u>	2,500	2,500
TOTAL OPERATING EXPENDITURES	18,07	4 21,666	33,150	31,350
OPERATING REVENUES				
Hall Rentals - Manilla Hall	2,79	8 3,415	3,500	3,500
Hall Rentals - Wilfrid Hall	5,75			5,000
Transfer from Rate Stabilization Reserve				8,000
Transfer from Port Bolster Hall Reserve Fund			-	2,500
TOTAL OPERATING REVENUES	8,54	8 11,240	8,500	19,000
NET OPERATING BUDGET	\$ 9,52	6 \$ 10,426	\$ 24,650	\$ 12,350

RECREATION AND CULTURAL SERVICES GRANTS TO ORGANIZATIONS		<u>2017</u> ACTUAL	<u>2018</u> ACTUAL	2018 BUDGET	2019 ESTIMATES
			<u></u>		
OPERATING EXPENDITURES					
Grants-Unpaid use-Non Profit Groups	\$	6,150	\$ 6,600	\$ 10,000	\$ 10,300
Grants-Unpaid use-Free Use Policy		1,150	622	750	700
Grants-Unpaid use-Council Resolution		2,185	555	3,250	2,000
Grants to Organizations		-	2,000		
Library Municipal Grant		621,549	649,636	649,636	645,091
Less: Funding from Prior Year's Underexper		(110,000)	(80,000)	(80,000)	(80,000)
TOTAL OPERATING EXPENDITURES	\$	521,034	\$ 579,413	\$ 583,636	\$ 578,091
OPERATING REVENUES					
Offset of Grants for use of Municipal Assets		-	-	-	-
TOTAL OPERATING REVENUES	_		<u> </u>	<u>-</u>	<u>-</u>
NET OPERATING BUDGET	\$	521,034	\$ 579,413	\$ 583,636	\$ 578,091

PLANNING AND DEVELOPMENT PLANNING AND ZONING		<u>2017</u> <u>ACTUAL</u>		2018 ACTUAL		2018 BUDGET		2019 ESTIMATES
OPERATING EXPENDITURES								
Advertising	\$	-	\$	-	\$	500	\$	500
Consultants		-		1,984		5,000		50,000
Development Charges Study		-		-		-		30,000
Mapping Licenses (Parcel Fabric)		4,796		5,471		5,500		6,000
Mapping Maintenance		687		383		1,000		1,000
Main Street Revitalization Program Costs		-		-		-		92,945
Septic Reinspection Charges		12,750		29,750		12,750		25,500
				-			_	
TOTAL OPERATING EXPENDITURES		33,246	_	37,588	_	24,750	_	205,945
OPERATING REVENUES								
User Fees - Planning Fees		26,098		19,529		15,000		25,000
Heritage Plaque Revenue		-		-		-		
Main Street Revitalization Program		-		-		-		47,945
Septic Reinspection Charge Back		20,060		31,620		12,750		25,500
Transfer from DC R/F								30,000
TOTAL OPERATING REVENUES		61,171	_	51,149	_	27,750	_	128,445
NET OPERATING BUDGET	<u>\$</u>	(27,925)	\$	(13,561)	<u>\$</u>	(3,000)	\$	77,500

PLANNING AND DEVELOPMENT TOURISM & ECONOMIC DEVELOPMENT		2017 ACTUAL		2018 ACTUAL		2018 BUDGET		2019 ESTIMATES
OPERATING EXPENDITURES								
Promotional Materials	\$	2,642	\$	4,544	\$	5,000	\$	4,000
Advertising		2,188		2,442		3,000		2,000
Golf Tournament Expenditures		28,777		32,888		25,000		28,250
BEDAC-General Initiatives		12,002		11,548		11,500		13,000
Township Branding Initiative		5,000		465		5,000		-
Downtown RED Program						-		25,000
Community Improvement Plan Rebates		5,000		-		5,000		5,000
Community Improvement Plan Incentives		28,056		20,096		20,000		20,000
							_	
TOTAL OPERATING EXPENDITURES	_	83,665	_	71,983		74,500	_	97,250
OPERATING REVENUES								
Golf Tournament Revenues		27,912		32,038		25,000		27,500
Donations		865		850		750		750
Transfer from Planning Reserve (CIP)		22,000		-		5,000		15,000
Downtown RED Program Funding		_		-		_		16,675
Region Contribution-Tourism		-		3,000		2,500		5,000
Central Counties		-		-		5,000		
TOTAL OPERATING REVENUES	_	52,770	_	35,888	_	38,250	_	64,925
NET OPERATING BUDGET	\$	30,895	\$	36,095	<u>\$</u>	36,250	\$	32,325

PLANNING AND DEVELOPMENT	<u>2017</u>	<u>2018</u>	<u>2018</u>	<u>2019</u>
COMMITTEE OF ADJUSTMENT	ACTUAL	<u>ACTUAL</u>	<u>BUDGET</u>	<u>ESTIMATES</u>
OPERATING EXPENDITURES				
Salaries	-	-	\$ -	\$ -
Mileage	1,304	456	1,000	1,000
Contract Fees	1,800	1,150	2,100	2,500
Memberships	-	-	150	150
Conference / Education Seminars	1,288	-	1,200	-
TOTAL OPERATING EXPENDITURES	4,392	1,606	4,450	3,650
OPERATING REVENUES				
User Fees - Committee of Adjustment	9,735	4,540	4,850	4,950
TOTAL OPERATING REVENUES	9,735	4,540	4,850	4,950
NET OPERATING BUDGET	(5,343)	(2,934)	\$ (400)	\$ (1,300)

PLANNING AND DEVELOPMENT TILE DRAINAGE	2017 ACTUAL	2018 ACTUAL	<u>2018</u> <u>BUDGET</u>	2019 ESTIMATES
OPERATING EXPENDITURES Tile Drainage Loan Payments	10,869	9,511	\$ 9,511	\$ 9,511
OPERATING REVENUES Tile Drainage Charges Collected on Tax Ro	10,869	9,511	9,511	9,511
TOTAL OPERATING REVENUES	10,869	9,511	9,511	9,511
NET OPERATING BUDGET	<u> </u>		<u>\$</u> -	<u>\$</u>